

2014-2020 NIAF Strategic Plan

National Intergovernmental Audit Forum

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Task Force Members

- Samantha Atkinson, Mississippi
- Dr. Brett Baker, The National Science Foundation
- John Carlson, City and County of Denver, Colorado
- Melanie Chesney, Arizona
- Kathleen Davies, Delaware
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- Brian Estes, King County, Washington
- Suzanne Flynn, Portland Metro, Oregon
- Christine Harden, Alabama
- Jerry Heer, Milwaukee County, Wisconsin
- Warren Hersh, New Jersey Transit Authority
- Elaine Howle, California

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Task Force Members, Continued

- Eduardo Luna, San Diego, California
- Brian Miller, U.S. General Services Administration
- Amanda Noble, Atlanta, Georgia
- James Nobles, Minnesota
- Stacey Pickering, Mississippi
- Sharon Russell, Alabama
- Radford Snelding, Las Vegas, Nevada
- Hubert Sparks, Appalachian Regional Commission
- Ted Stehney, U.S. General Services Administration
- Corrie Stokes, Austin, Texas
- Pam Weipert, Oakland County, Michigan
- Kenneth Woodland, Massachusetts

2014-2020 NIAF Strategic Plan Project Team

- Cheryl Clark, U.S. Government Accountability Office
- Heather Keister, U.S. Government Accountability Office
- Shanda Miller, Oregon Audits Division

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Overview of Process

- Four Task Force meetings
 - March to November, 2013
- Two Series of Subgroup meetings
 - Three goal subgroups, Four trend subgroups
- Consolidation and review of the drafts
- Exposure draft and soliciting comments
 - November to May, 2014
- Task Force meeting July 2014 to review comments
- Final edits for clarity and legal review

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Task Force Focus Areas

- The previous strategic plan provided a good starting point
- The updated plan continues to include goals, objectives, strategies, and performance measures
- The updated plan continues to have themes, but these were renamed as trends
- The three strategic goals largely remained the same, but revisions were made to update the content of the goals

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Task Force Focus Areas Continued

- NIAF's Role: A focus on government auditing where auditors from all levels of government can get together and build relationships.
- Coordination: Opportunities for coordination with other auditing associations and with regional forums.
- Resource availability: Leveraging resources and utilizing technology
- Performance auditing: Increased emphasis on performance auditing

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Mission

- The National Intergovernmental Audit Forum (National Forum) is an association of audit executives from federal, state, and local governments. It exists to improve coordination, communication, and cooperation among its members, private sector firms, and other accountability organizations in order to address common challenges; enhance government performance, accountability, and transparency; and increase public trust.

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Core Values

- Collaboration—The National Forum recognizes the interdependency of the accountability community and believes in working together to help leverage resources and provide the most comprehensive and effective services to its members to benefit the American people.
- Professionalism—The National Forum encourages a high degree of competence, character, and standards in what we do and how we do it. We value people and believe in creating a learning environment so that members are able to adapt to a constantly changing knowledge environment.
- Integrity—The National Forum values honesty, and legal and ethical behavior. We believe in taking a professional, independent, objective, fact-based, nonpartisan, nonideological, fair, and balanced approach to all activities.

Overview of 2014-2020 Strategic Plan Trends

- Fiscal Sustainability
- Security
- Governance and Interdependence
- Human Capital
- Effective Accountability
- Technology
- Environment and Energy

Overview of 2014-2020 Strategic Plan Trends

Key elements:

- The number of trends remained at seven
- Trends were renamed
 - e.g. Fiscal Sustainability replaced Fiscal Constraints
- Trends were combined
 - e.g. Governance & Interdependence
- New trends were created
 - e.g. Effective Accountability, Environment & Energy
- Trends were rolled into other trends
 - e.g. Quality of Life was rolled into the new Effective Accountability trend

2014-2020 vs. 2005-2010 Trends

2014-2020	2005-2010
Fiscal Sustainability	Fiscal Constraints
Security	Homeland Security
Governance and Interdependence	Governance
	Interdependence
Human Capital	Human Capital
Effective Accountability	Quality of Life
Technology	Technology
Environment and Energy	

Overview of 2014-2020 Strategic Plan

Goal 1: Foster networking, dialogue, and collaboration on current and emerging issues of common interest within the accountability community

Key elements:

- Emphasis on communication with members and coordination with other audit associations
- Follows language in Forum charter

Overview of 2014-2020 Strategic Plan

Goal 2: Enhance the capability, credibility, capacity, effectiveness, and professionalism of audit organizations by advancing audit standards, sharing best practices, and emphasizing the importance of accountability within government and the audit profession.

Key elements:

- Follows language in Forum charter

Overview of 2014-2020 Strategic Plan

Goal 3: Improve the National Forum's outreach, management, and impact to assist members in transforming government operations.

Key elements:

- A focus on opportunities to build partnerships and increased coordination and leveraging of resources with other groups
- A focus on providing service to NIAF members
- Follows language in Forum charter

Overview of 2014-2020 Strategic Plan Performance Measures

Key elements:

- Performance measures were linked to the objectives and strategies
- Performance measures were selected based on being implementable and measurable

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Next Steps

- Vote on the proposed Strategic plan for adoption.
- Continue our efforts to achieve the objectives set forth in the plan, at the national and regional forums.