Gene L. Dodaro Comptroller General of the United States

Gene L. Dodaro became the eighth Comptroller General of the United States and head of the U.S. Government Accountability Office (GAO) on December 22, 2010, when he was confirmed by the United States Senate. He was nominated by President Obama in September of 2010 from a list of candidates selected by a bipartisan, bicameral congressional commission. He had been serving as Acting Comptroller General since March of 2008.

Mr. Dodaro has testified before Congress dozens of times on important national issues, including the nation's long term fiscal outlook, efforts to reduce and eliminate overlap and duplication across the federal government and GAO's "High Risk List" that focuses on specific challenges—from reducing improper payments under Medicare and Medicaid to improving the Pentagon's business practices. In addition Mr. Dodaro has led efforts to fulfill GAO's new audit responsibilities under the Dodd-Frank Wall Street Reform and Consumer Protection Act.

As Comptroller General, Mr. Dodaro helps oversee the development and issuance of hundreds of reports and testimonies each year to various committees and individual Members of Congress. These and other GAO products have led to hearings and legislation, billions of dollars in taxpayer savings, and improvements to a wide range of government programs and services.

Ron Elving Senior Washington Editor National Public Radio (NPR)

Ron Elving is the NPR News' Senior Washington Editor directing coverage of the nation's capital and national politics and providing on-air political analysis for many NPR programs.

Elving can regularly be heard on *Talk of the Nation* providing analysis of the latest in politics. He is also heard on the "It's All Politics" weekly podcast along with NPR's Ken Rudin.

Under Elving's leadership, NPR has been awarded the industry's top honors for political coverage including the Edward R. Murrow Award from the Corporation for Public Broadcasting, a 2002 duPont-Columbia University Silver Baton for excellence in broadcast journalism, the Merriman Smith Award for White House reporting from the White House Correspondents Association and the Barone Award from the Radio and Television Correspondents Association. In 2008, the American Political Science Association awarded NPR the Carey McWilliams Award "in recognition of a major contribution to the understanding of political science."

Before joining NPR in 1999, Elving served as political editor for *USA Today* and for *Congressional Quarterly*. He came to Washington in 1984 as a Congressional Fellow with the American Political Science Association and worked for two years as a staff member in the House and Senate. Previously, Elving served as a reporter and state capital bureau chief for the *Milwaukee Journal Sentinel*. He was a media fellow at Stanford University and the University of Wisconsin at Madison.

Over his career, Elving has written articles published by *The Washington Post*, the Brookings Institution, *Columbia Journalism Review*, *Media Studies Journal*, and the American Political Science Association. He was a contributor and editor for eight reference works published by Congressional Quarterly Books from 1990 to 2003. His book, *Conflict and Compromise: How Congress Makes the Law*, was published by Simon & Schuster in 1995. Recently, Elving contributed the chapter, "Fall of the Favorite: Obama and the Media," to James Thurber's *Obama in Office: The First Two Years*.

Elving teaches public policy in the school of Public Administration at George Mason University and has also taught at Georgetown University, American University and Marquette University.

With a bachelor's degree from Stanford, Elving went on to earn master's degrees from the University of Chicago and the University of California-Berkeley.

Thomas Caulfield Executive Director Council of the Inspectors General on Integrity and Efficiency (CIGIE) Training Institute

Mr. Thomas Caulfield serves as the Executive Director for the Council of the Inspectors General on Integrity and Efficiency (CIGIE) Training Institute. He has over 36 years of Government service to include the United States Marine Corps, the United States Air Force, the National Reconnaissance Office, and the Central Intelligence Agency. He is a graduate of Wayland Baptist University and St. Leo College, where he received degrees in both criminology and criminal justice. He holds various certifications some of which include Certified Fraud Examiner (CFE), Certified Inspector General (CIG), Certified Inspector General Investigator (CIGI) and former Certified Polygraph Examiner.

Mr. Caulfield has worked in the oversight, law enforcement and Inspector General community for most of his Government career. He is an Executive Board member of the Association of Inspectors General, and served as a member of the Department of Justice National Procurement Fraud Task-Force. He was the architect to what became an amendment to the Federal Acquisition Regulation ("FAR") requiring mandatory disclosure by federal government contractors of certain violations of federal criminal law and the civil False Claims Act. He was the developer and program manager of the first Intelligence Community Procurement Integrity Assurance Program which focused on enhancing the integrity of the procurement processes by preventing, deterring, and detecting procurement fraud.

Mr. Caulfield is a frequent speaker for the National Contract Management Association, the Association of Government Accountants, at the national and local chapter levels, and many other professional contract, audit and investigation associations.

Pam Robinson Public Funds Administrator Wyoming Department of Audit (Moderator)

As Administrator of the Public Funds Division for the Wyoming Department of Audit, she is responsible for the auditing of state agencies, school district financing, and monitoring of local governments. Pam started with the state in 1987 as a local government field auditor in Casper for 5 years performing financial audits then moved to Cheyenne to audit state agency financials. Beginning in 1996, the division established the new function of auditing state agency performance measures and in 2002, started audits of the school district finances. She worked for a CPA firm for 8 years before coming to work for the state. She is a member of the Wyoming Society of Certified Public Accountants, the American Institute of Certified Public Accountants and an executive committee member of the Mountain and Plains Intergovernmental Audit Forum.

Edie Weiner Futurist and President Weiner, Edrich, Brown, Inc.

Edie Weiner is president of Weiner, Edrich, Brown (WEB), Inc., a leading futurist consulting group. Formed in 1977, WEB has served over 400 clients in identifying opportunities in strategic thinking, product development, marketing, investment, human resources, and change management. WEB clients have ranged from national governments to Fortune 500 companies. She is acknowledged as one of the most influential practitioners of social, technological, political and economic intelligence-gathering.

Edie directed the first industry-wide futures research program in the early 1970s. At 29, she was the youngest outside woman ever elected to a corporate board. She has guest lectured at many prestigious institutions, including Wharton, Harvard, The U.S. Army War College, the Naval War College and the World Economic Forum in Davos. Her many articles have appeared in publications like The Harvard Business Review, The Futurist, and The Wall Street Journal. She has co-authored four books with her business partner Arnold Brown. She has keynoted over 300 conferences.

Throughout her career, she founded and ran a series of programs aimed at mentoring inner city girls, bringing technology to inner city classrooms, preserving modern dance and networking women at various stages in their lives and careers.

She now serves on numerous Boards and Advisory Boards, including the U.S. Comptroller General's Advisory Board, WAHVE LLC, GOSO (Getting Out and Staying Out), and Adventures for the Mind Foundation and RAREculture, Inc. In the past, she has served on over 20 additional Boards or Advisory Boards, including the José Limón Dance Foundation (Chair), UNUM Corporation, First Unum Corp., CompUSA, the Fashion Group International, ThinkQuest New York City (Chair), Boardroom Inc., the SyFy Channel, Independent Agents & Brokers of New York, the Women's Leadership Exchange, and the Women's Forum. Ms. Weiner is a member of the Women's Forum, a co-founder of the Belizean Grove and Women Corporate Directors, and has received over 30 awards and citations, including the Fashion Group International's Entrepreneur of the Year (1998), NOW New York's 2011 Woman of Power and Influence, and The World Future Society's Lifetime Achievement Award.

John Buyce Director of State Audits Division of State Government Accountability Office of the New York State Comptroller

John has served in a variety of audit positions over more than 35 years with the Comptroller's Office, including representing the Comptroller as a founding member of the State's Internal Control Task Force, organized in cooperation with the Division of the Budget. In his role as Audit Program Director in the Comptroller's Division of State Government Accountability, he oversees audits in issue areas ranging from potential fraud and abuse, to energy the environment, economic development, and government operations. As a Certified Public Accountant for more than 25 years, as well as a Certified Fraud Examiner and Certified Internal Auditor, John is a recognized expert in auditing standards. He actively represents the Comptroller on several committees of the National State Auditor's Association (NSAA) and is a current member of the NSAA's Performance Audit, Audit Standards, and Peer Review committees, having managed and supervised reviews of audit operations in more than 20 other states across the nation.

Doug Bausch Senior Physical Scientist FEMA Region VIII

Doug is the FEMA Region VIII Earthquake Program Manager and Senior Physical Scientist in Denver, Colorado. He assists States and communities in developing sound risk assessments to support all hazard mitigation, recovery and preparedness planning. This includes the incorporation of FEMA's Hazus Earthquake, Flood and Hurricane Loss Estimation, including a broad range of U.S. and International Hazus applications in Haiti and throughout the Mediterranean Region. He helps facilitate FEMA's risk-based approach for implementing a range of FEMA programs, including grants, Risk MAP, as well as disaster response and recovery. He works closely with Federal, State and local partners in implementing the National Earthquake Hazard Reduction Program, including mitigation, as well as in support of national response operations. Doug was an invited presenter to APEC (Asia-Pacific Economic Cooperation) committee on disaster recovery following the 2008 earthquake in Sichuan, China and has published methodologies and provided trainings for exporting HAZUS for international applications. He has assisted in disaster response and recovery by providing GIS, remote sensing and modeling expertise during the '04 through '11 hurricane and flood seasons. Before starting with FEMA in May of 2001, he was both a Research Associate at Northern Arizona University and a Consulting Engineering Geologist with a southern California firm for 11 years. His research and consulting efforts primarily included preparing General Plans for local governments that addressed disaster recovery, seismic safety, land use, and code adoption issues to reduce the impacts of natural disasters and improve community sustainability in a disaster. These efforts have also benefited from advanced applications of FEMA's Hazus loss-estimation software. Hazus is used to evaluate and prioritize mitigation measures, including in support of code-adoption.

Educational Information:

- M.S. Geology-Northern Arizona University 1989
- ➤ B.S. Geology-University of Southern California 1987

Professional Registrations:

- California Certified Engineering Geologist, No. 1836
- California Registered Geologist, No. No. 5775
- Arizona Registered Professional Geologist, No. 27732

Della Whorton Assistant Director Audit Liaison and Reports The Recovery Accountability and Transparency Board

Della Whorton graduated from Clemson University with a Bachelor of Science in Accounting. She has 10 years of auditing experience in the federal government and five years experience in Performance Management. Detailed from the United States Postal Service Office of Inspector General (USPS OIG) to the Recovery Accountability and Transparency Board (RATB) as Assistant Director Audit Liaison and Reports, Della directs a staff that design and implement various analytical tools to assist in the prevention and detection of fraud, waste, and abuse.

Saskia Stuiveling President Netherlands Court of Audit

Saskia J. Stuiveling was born in Hilversum, the Netherlands, on 3 May 1945. She has been president of the Netherlands Court of Audit since May 1999, having first been appointed to the Court's Board at the end of 1984.

Before her appointment to the Court of Audit, Ms. Stuiveling coordinated the parliamentary enquiry into the Rijn-Schelde-Verolme group on behalf of the House of Representatives as from March 1983. From September 1981 until May 1982, she was State Secretary for the Interior in the second Van Agt government, with particular responsibility for the financing of local authorities, cities and the decentralization plan.

After graduating in business administration (1972) from the Erasmus University Rotterdam, Saskia J Stuiveling worked as a management consultant and, after 1975, as a policy adviser to the mayor of Rotterdam, a position she combined in the early 1980s with that of deputy Municipal Ombudsman. During this period she was also a member of the Senate, representing the Labour Party for several months.

Ms Stuiveling has held and still holds various administrative positions chiefly in the arts, culture and media and development cooperation/refugee aid, preferably relating to her home city of Rotterdam.

She is Eisenhower Exchange Fellow (1986), Commander in the Bernardo O'Higgens Order of Merit (Chile, 1991), Knight in the Order of the Netherlands Lion (1991) and Grand Officer in the Order of Leopold II (Belgium, 2001), Bintang Jasa Utama (Indonesia, 2009), Commander in the Order of Orange Nassau (2009), Hagelmayer Award (Hungary, 2013).

Kip Memmott Director of Audit Services Office of the Auditor City and County of Denver

Kip has approximately 18 years of auditing, consulting and policy analysis experience at the federal, state, local government and private sector levels. Kip's professional positions include Director of Audit Services for the City and County of Denver, Colorado, Internal Audit Manager with the County of San Diego, California, Performance Audit Supervisor with the State of Arizona's Office of the Auditor General, Senior Consultant with KPMG LLP, Legislative Analyst intern for the Arizona State Legislature, and intern for the U.S. Government Accountability Office (GAO). He holds a Bachelor of Arts degree from the University of Utah and a Master of Arts degree with a certificate in Public History (public administration emphasis) from Arizona State University. Kip is a graduate from the Harvard University Kennedy School of Government's Executives in State and Local Government executive education program and is currently pursuing a Certificate in Public Leadership from the prestigious Brookings Institute. In addition to his academic and professional experience, Kip is a Certified Government Auditing Professional (CGAP) and has attained the Certified Risk Management Assurance (CRMA) credential. Kip currently serves on the Association of Local Government Auditors' (ALGA) Governing Board.

Kip has provided numerous trainings to professional groups. For example, he has taught courses on topics including public sector auditing, performance auditing, audit planning, governmental budgeting, legislative processes, standards of evidence and professional writing. In addition to training internal professional audit staff and management in Arizona, California and Colorado, he provided training to members of the Institute of Internal Auditors (IIA), the Association of Government Accountants (AGA), the Intergovernmental Audit Forum, the Navajo Nation, graduate students at Arizona State University and the Colorado Government Finance Officers Association.

He has given numerous presentations at professional conferences including conferences sponsored by the Intergovernmental Audit Forum in Denver, Colorado and Santa Fe, New Mexico, by the AGA, in Montgomery, Alabama, by the IIA in Austin, Texas, by ALGA in Tempe, Arizona and Nashville, Tennessee as well as a MIS Audit World conference in Boston, Massachusetts. He has also presented at multiple IIA chapter meetings in Fort Collins and Denver, Colorado. Additionally, Kip has made numerous formal presentations to legislative bodies, including the Arizona State Legislature and the Denver City Council and regularly makes presentations during the City of Denver's televised audit committee meetings.

Kip has been formally recognized several times for his excellent work performance. For example, Kip was formally recognized through the City of Denver's prestigious *5281* Award program. Kip was named the County of San Diego Auditor and Controller Department's *Employee of the Year* in 2002 and 2006 and a project he managed examining the State of Arizona's behavioral health system received an *Impact Award* from the National Conference of State Legislatures. In 2013 and 2014, audits he directed received *Knighton Awards* from the Association of Local Government Auditors.

Kip has also published articles in the IIA's *Internal Auditor* magazine and ALGA's *Local Government Auditing Quarterly*. Kip was also a key source and was cited for an article highlighting the Denver Audit Model in *Governing Magazine*.

Timothy Persons Chief Scientist Applied Research and Methods (ARM) U.S. Government Accountability Office

Dr. Timothy M. Persons was appointed the Chief Scientist of the United States Government Accountability Office (GAO - the investigative arm of the U.S. Congress) in July of 2008. As such, he is a member of the Senior Executive Service of the U.S. federal government. He is also the Co-Director of GAO's Center for Science, Technology, and Engineering (CSTE), a group of highly specialized scientists, engineers, mathematicians, and information technologists. In these roles, he is an expert advisor and chief consultant to the GAO, Congress, and other federal agencies and government programs on cutting-edge science and technology (S&T), key highlyspecialized national and international systems, engineering policies, best practices, and original research studies in the fields of engineering, computer, and the physical and biological sciences to ensure efficient, effective, and economical use of science and technology in government programs. He also works with GAO's Chief Technologist to lead the production of Technology Assessments for the U.S. Congress on topics such as additive manufacturing, nanomanufacturing, freshwater conservation technologies, climate engineering technologies, and next-generation nuclear detection and nonintrusive imaging systems. Prior to joining GAO, Dr. Persons held key leadership roles in the National Security Community.

Dr. Persons is a 2012 recipient of the Arthur S. Flemming award in recognition of sustained outstanding and meritorious achievement within the U.S. federal government; and a 2012 recipient of GAO's Big Picture Award for significant project achievement involving the ability to look longer, broader, and more strategically at key national or global issues. In 2007, Dr. Persons was awarded a Director of National Intelligence Science and Technology Fellowship focusing on computational imaging systems research. He was also selected as the James Madison University (JMU) Physics Alumnus of 2007. He has also served as a radiation physicist with the University of North Carolina at Chapel Hill. He received his B.Sc. (Physics) from JMU, a M.Sc. (Nuclear Physics) from Emory University, and a M.Sc. (Computer Science) and Ph.D. (Biomedical Engineering) degrees from Wake Forest University. He is a senior member of the Institute for Electrical and Electronic Engineers (IEEE), serves on the World Future Society Global Advisory Council, and has authored or co-authored an array of journal, conference, and technical articles.

Dianne E. Ray Colorado State Auditor

Dianne E. Ray, CPA, is Colorado's State Auditor and is responsible for overseeing independent audits and reviews that hold government agencies accountable and promote positive change in government. As head of the Office of the State Auditor (OSA), Dianne leads a staff of experienced professionals who conduct performance, financial, and IT audits and evaluations and track independent audits of local governments in the state. With more than 25 years of specialization in governmental/non-profit accounting and auditing, Dianne possesses in-depth knowledge of Colorado's state and local governments. She has extensive experience in senior-level management positions and was named one of three "2012 Women to Watch" in the Experienced Leader category by the Colorado Society of CPAs and the American Institute of CPAs.

Dianne serves on the Board and Chairs the Audit Committee of the Colorado Housing and Finance Authority. She participates in various professional organizations and chairs the Single Audit Committee of the National State Auditors' Association and serves on the Executive Board. She also serves on NASACT's Financial Management and Intergovernmental Affairs Committee.

Dianne holds a Bachelor of Science degree in accounting from Arizona State University and a Master of Public Administration degree from the University of Colorado. She is a licensed Certified Public Accountant in Colorado and Arizona.

Charles Young Managing Director of Public Affairs U.S. Government Accountability Office

Charles "Chuck" Young brought more than 20 years of experience in media, government, and communications to GAO in 2007. At GAO, he leads all communications serving as agency spokesperson and top communications advisor to the Comptroller General. He also supervises a public affairs staff of 15, serves as primary point of contact for major national print and broadcast journalists covering GAO reports and testimonies and oversees development of the agency's digital and social media presence.

Prior to GAO, Chuck worked for two communications consulting firms and spent six years on Capitol Hill, serving as Chief of Staff for two members of Congress. Chuck also spent a decade in the media, serving as a reporter or editor for newspapers, television stations, and radio stations and ran his own media relations consulting business.

Chuck holds a Master's Degree in Mass Communications and a B.A. in Political Science.

Gary Blackmer

Director
Audits Division
Oregon Secretary of State
(Moderator)

Gary Blackmer was appointed Director of the Audits Division in 2009 by Kate Brown, the Oregon Secretary of State. The Division conducts performance, financial, and information technology audits, monitors financial audits of local governments, and responds to hotline allegations. Previously, Blackmer served 10 years as the elected Portland City Auditor, eight years as elected Multnomah County Auditor, a management auditor, and analyst for a variety of state and local agencies. Blackmer is a 2010 recipient of the David M. Walker Excellence in Performance and Accountability Award, past-Chair of the Pacific Northwest Intergovernmental Audit Forum, past-President of the Association of Local Government Auditors, and a columnist for the Local Government Auditing Quarterly. Blackmer became a Certified Internal Auditor in 1988, received a bachelor's degree from Northern Illinois University, and was a student in the Systems Science PhD Program at Portland State University.

David Radzanowski Chief of Staff National Aeronautics and Space Administration (NASA)

David Radzanowski serves as Chief of Staff and principal advisor to NASA Administrator Charles F. Bolden, Jr., a position he has held since May 2010.

As Chief of Staff, he facilitates the management of actions in critical areas and ensures the effective flow of communications regarding the Administrator's priorities, messages, and directives. He directs the daily execution of NASA Headquarters functions including the Office of Evaluation and the Office of Agency Council Staff.

Prior to this appointment as Chief of Staff, he was the Deputy Associate Administrator for Program Integration for the Space Operations Mission Directorate where he had oversight responsibility for the administrative functions of the Directorate as well as Space Shuttle Transition and Retirement activities.

In February 2006, he joined NASA as Assistant Associate Administrator for the Resources Management and Analysis Office within Space Operations.

Radzanowski's NASA career includes supporting the Review of U.S. Human Spaceflight Plans Committee, otherwise known as the Augustine Committee, which conducted a comprehensive review of NASA's human space flight plans. He provided assistance and guidance primarily in the areas of budget and program costing. He received a Meritorious Presidential Rank Award in 1999 and NASA's Outstanding Leadership Medal in 2011.

Before coming to the agency, Radzanowski served eight years at the White House Office of Management and Budget (OMB) as Deputy Associate Director for Appropriations, Office of Legislative Affairs (October 2005 – February 2006); Chief, Science and Space Programs Branch (October 2002 – October 2005); and Program Examiner for the National Science Foundation, Science and Space Programs Branch (June 1998 – October 2002).

Prior to joining OMB, Radzanowski served eight years as an analyst in aerospace policy for the Congressional Research Service on Capitol Hill. In this position, he wrote over 30 reports on space issues and testified twice before Congress on NASA issues.

Radzanowski earned his bachelor's degree in Astronomy-Physics from the University of Wisconsin-Madison in 1988.

Radzanowski earned a master's degree in Public Policy and Management from Carnegie Mellon University's Heinz School of Public Policy in 1990.

He is married to Jennifer Kron of New Jersey. They reside in Washington, D.C.

Paul Martin Inspector General NASA

Paul K. Martin was confirmed by the United States Senate as NASA Inspector General on November 20, 2009.

Prior to his NASA appointment, Martin served as the Deputy Inspector General at the U.S. Department of Justice, Office of the Inspector General (OIG). In that capacity, he assisted the Inspector General in managing the audit, inspection and investigative activities of the office's 425 employees. From 2001 to 2003, he served as Counselor to the Inspector General, and from 1998 to 2001 he served as Special Counsel to the Inspector General.

Before joining the Department of Justice OIG, Martin spent 13 years at the U.S. Sentencing Commission in a variety of positions, including 6 years as the Commission's Deputy Staff Director. Martin was one of the Sentencing Commission's first employees when the agency was created in 1985, and helped develop the first set of federal sentencing guidelines.

Martin began his professional career as a reporter with The Greenville News, a daily newspaper in Greenville, S.C. He holds a B.A. in Journalism from The Pennsylvania State University and a Juris Doctor from The Georgetown University Law Center.

Cathleen A. Berrick Managing Director Defense Capabilities and Management (DCM) U.S. Government Accountability Office

Cathleen Berrick is the Managing Director of GAO's Defense Capabilities and management Team. In this position, she leads and oversees GAO's defense related work to include force structure, readiness, logistics, infrastructure, base closures, defense budgets, emerging threats, business transformation, and military and civilian human capital issues. She also oversees GAO's work assessing the Department of Defense's (DOD) support of ongoing operations in Iraq and Afghanistan, and is the principal advisor to the Comptroller General on defense-related matters. Prior to this position, Ms. Berrick was dual hatted leading GAO's Homeland Security and Justice Team and Forensic Audit and Investigative Services Team. In the Homeland Security and Justice Team, she oversaw GAO's reviews of Department of Homeland Security (DHS) and Department of Justice (DOJ) programs and operations, including GAO reviews of DHS efforts to secure our nation's borders, citizens, and infrastructure; strengthen emergency preparedness and response capabilities; strengthen the judicial system to more effectively address crime, illegal drug use, illegal immigration, and judiciary and prison operations; and facilitate information-sharing and analysis. In the Forensic Audit and Investigative Services Team, Ms. Berrick oversaw GAO's forensic audits and investigations of fraud, waste and abuse; evaluations of security vulnerabilities; and other investigative services. Ms. Berrick also oversaw GAO's work on the U.S. elections system and federal judiciary, as well as the handling of fraud, waste and abuse tips received through GAO's fraud hotline. Prior to being named Managing Director by then Acting Comptroller General Gene Dodaro, Ms. Berrick served as GAO's director of transportation security and DHS management issues, and prior to that, tax administration and justice issues. Ms. Berrick routinely testifies before numerous Senate and House Congressional committees as an expert witness, regularly represents GAO through speeches and presentations, and her work is often recognized in the national press and media.

Prior to joining GAO in 2002, Mrs. Berrick held numerous positions at DOD and the U.S. Postal Service. Most recently, at the U.S. Postal Service, Office of Inspector General, Ms. Berrick provided oversight over activities of the U.S. Postal Inspection Service, a Federal law enforcement and security agency of 4,500 criminal investigative and support personnel, with an annual budget of approximately \$500 million. At the DOD, Office of Inspector General, Ms. Berrick led numerous reviews of agency acquisition, transportation, and logistics operations, identifying monetary savings to the federal government in the millions of dollars.

Ms. Berrick was awarded the 2005 William A. Jump Memorial Foundation's Meritorious Award, awarded to one federal employee annually under the age of 37 for exemplary achievement in Public Administration, and GAO's Distinguished Service Award in 2006 and 2012. Ms. Berrick also was a 2009 finalist for the Service to America Medal for her work in homeland security, and her contributions were recognized on the floor of the U.S. Senate. Ms. Berrick also received the GAO Comptroller General Award, the office's highest honor, in 2013. Ms. Berrick is a Certified Public Accountant., and resides in Centreville, Virginia with her husband and three children.

J. Anthony Ogden Deputy Inspector General Office of Inspector General Board of Governors of the Federal Reserve System and Consumer Financial Protection Bureau (CFPB)

Tony Ogden is the Deputy Inspector General for the Board of Governors of the Federal Reserve System (Board) and the Consumer Financial Protection Bureau (CFPB) in Washington, DC. The Office of Inspector General (OIG) provides independent oversight by conducting audits, evaluations, investigations, and other reviews of the programs and operations of the Board and the CFPB and demonstrates leadership by making recommendations to improve economy, efficiency, and effectiveness and by preventing and detecting fraud, waste, and abuse. As Deputy Inspector General, Tony is responsible for the day-to-day management and operations of the Audits and Evaluations, Information Technology, Investigations, Management, and Strategic Initiatives functions of the OIG.

Prior to joining the Board-CFPB OIG, Tony served as the General Counsel to the Inspector General at the U.S. Environmental Protection Agency, and as Inspector General at the U.S. Government Printing Office. At the U.S. Government Printing Office, Tony provided collaborative and energetic executive leadership to ensure implementation of the policies, organizational goals, and strategic objectives for the OIG. He also chaired the Legislation Committee for the Council of Inspectors General on Integrity and Efficiency for two years.

Before joining federal service, Tony served as the Litigation and Compliance Counsel for the Tobacco Project at the National Association of Attorneys General, where he worked on economic issues arising from the Tobacco Master Settlement Agreement, assisted states with enforcement matters, and coordinated state and federal enforcement legislation on issues related to the agreement. He is a former Colorado Assistant Attorney General, having worked on tobacco settlement enforcement for then Attorney General Ken Salazar. He has also worked as an attorney in private practice, focusing on civil litigation, administrative law, and workers' compensation matters. His public service includes appointments to the Denver Public Safety Review Commission and Denver Mayor/Council Youth and Violence Task Force. Tony has also conducted extensive training in legal ethics.

Tony is an honors graduate from the University of Colorado at Boulder. He holds a JD from the University of Denver, College of Law. Tony is also an alumnus of the Leadership for a Democratic Society program at the Federal Executive Institute.

Tony and his husband, Bill Poulos, live in Washington, DC, with their German shepherd, Brenna.

Nola Rocha General Services Manager McGee, Hearne, & Paiz, LLP (Moderator)

Nola Rocha is a general services manager for McGee, Hearne, & Paiz, LLP ("MHP"). MHP is a certified public accounting and consulting firm located in Cheyenne, Wyoming. MHP consist of approximately 73 employees, including nine partners, offering accounting, tax, and consulting services to business, not-for-profit, government, and individual clients throughout Wyoming, Northeastern Colorado and Western Nebraska. Nola is responsible for managing multiple attest service engagements while providing quality customer service for the client. Nola has specializations in institutions of higher education, construction, not-for-profit, and Federal single audits.

Nola is the owner/controller for Rocha Woodworks, Inc. and Rocha Holdings, Inc. Rocha Woodworks, Inc. is a construction company specializing in commercial mill work and casework located in Cheyenne, Wyoming. Rocha Woodworks, Inc. employs four full-time individuals, expanding to 10 during construction season. Rocha Holdings, Inc. is a convenience store in Cheyenne, Wyoming with over \$1 million in sales. As owner, Nola is responsible for keeping the train on the tracks!

Nola graduated from Montana State University with a Masters of Professional Accountancy degree. She is licensed to practice as a CPA in Wyoming and has been in public accounting since 2001.

Nola is a member of the Cheyenne Kiwanis Club and chairperson for the 2014 batter droppers committee for the Cheyenne Frontier Days free pancake breakfast which served 26,668 people for the three pancake breakfasts.

James Dalkin Director Financial Management and Assurance U.S. Government Accountability Office

James R. Dalkin is a Director in the Financial Management and Assurance Team with the U.S. Government Accountability Office (GAO). Mr. Dalkin is responsible for the audits of the Securities Exchange Commission and the Statements of Social Insurance included in the financial report of the United States. In addition, he has responsibilities for revising the auditing standards (The Yellow Book) and GAO's work in the Accounting and Auditing Profession.

Mr. Dalkin is a Certified Public Accountant and a Certified Government Financial Manager (CGFM). He is also an adjunct professor at Georgetown University and teaches finance and accounting in the graduate and undergraduate programs.

Mr. Dalkin has a Master's Degree in Business Administration (MBA) from the George Washington University and a Bachelor of Science (BS) in Accounting from the University of Virginia. Prior to joining the GAO, Mr. Dalkin worked as an auditor and consultant for an accounting firm.

Beryl Davis Director Financial Management and Assurance U.S. Government Accountability Office

Beryl H. "Berri" Davis is a Director of Financial Management and Assurance at the U.S. Government Accountability Office where her responsibilities include audits related to improper payments, grants management, agencies' internal controls, and federal inspector general issues. She also serves as GAO's representative in addressing standard setting processes and activities of the International Organization of Supreme Audit Institutions.

Before working in the federal government, Berri served as Vice President, Standards and Guidance, for the Institute of Internal Auditors. She directed activities related to the identification of emerging issues, standard setting, and the development of new guidance. Berri also served as Director of Audit Services and Management Support for the City of Orlando where she was responsible for improving all aspects of accountability over city programs. Her accomplishments include generating millions of dollars of additional revenue for the city, coordinating the development of the city's first comprehensive strategic plan, and creating a citywide employee recognition program. In addition, Berri has several years of work experience in public accounting and the private sector, including service as CFO of the Orlando Museum of Art.

Throughout her career Berri has developed and delivered presentations on internal controls and audit methodologies and approaches. She has served as a member of several auditing and financial management councils and boards, including the Comptroller General's Government Auditing Standards Advisory Council, the Federal Accounting Standards Advisory Board Appointments Panel, and the American Institute of CPA's governing council. She is a Past President of the Florida Government Finance Officers Association, a Past President of the Florida Institute of CPAs and a former Chairman of the Florida Board of Accountancy.

Berri graduated with a Master's in Business Administration – Accounting from the University of Florida and earned her Bachelor's degree in Economics from Emory University. She holds the designations of CPA, CIA, CGFM, CGAP, CGMA, and CCSA.

In 1994 Berri was recognized by "Accounting Today" as one of the *100 Most Influential People in Accounting*. In 2000, she was named the American Institute of CPA's *Outstanding CPA in Government*.

Eric H. Holbrook Assistant Director Financial Management and Assurance U.S. Government Accountability Office

Eric Holbrook is an Assistant Director on the U.S. Government Accountability Office's Financial Management and Assurance Team. His work focuses on revising, promoting, and interpreting *Government Auditing Standards*, commonly known as the "yellow book." Eric regularly contributes to GAO's reports on grants management and he is on the audit team for the U.S. Securities and Exchange Commission's financial audit. Before he started with GAO, Eric worked with the Maine State Department of Audit on Maine's single audit and then with the National Oceanic and Atmospheric Administration to ensure that agency's compliance with the requirements of OMB's Circular A-123, *Management's Responsibility for Internal Control*. Eric graduated from the University of Vermont and received his MS degree in Accounting from Southern New Hampshire University. He is a Certified Public Accountant, a member of the American Institute of Certified Public Accountants, and a member of the Association of Government Accountants.

Jerry Heer Director of Audits Audit Services Division Milwaukee County Office of the Comptroller (Moderator)

Jerry Heer has been the Director of Audits for Milwaukee County, Wisconsin since 1995. The Audit Division of the Milwaukee County Comptroller's Office, with its 16 member staff, provides oversight for an annual expenditure budget about \$1.3 billion. Jerry's prior positions include Deputy Director of Audits, Milwaukee County, Wisconsin; Audit Manager, Waukesha County, Wisconsin; Program Analyst for the State of Wisconsin Legislative Audit Bureau and Regional Planner for the Wisconsin Council on Criminal Justice. He obtained a Masters degree from Marquette University and his Bachelor's degree from the University of Wisconsin-Eau Claire. Jerry is a charter member and a past president of the Association of Local Government Auditors. Jerry has been involved with the Midwestern Intergovernmental Audit Forum since 1985 and has served as the Regional Chairperson and a local government regional representative to the National Audit Forum and a member of the National Forum Executive Committee. He also served two terms as a member of the U.S. Comptroller General's Advisory Council on Government Auditing Standards and a local government representative to the Comptroller General's Domestic Accountability Working Group. In 2009, Jerry was awarded the David M. Walker Award for Excellence in Government Performance and Accountability. The International Institute of Internal Auditors named Jerry one of the Nation's 15 Influential Individuals in Government Auditing in 2014.

Max Stier President and CEO Partnership for Public Service

Max Stier is President and CEO of the Partnership for Public Service, a nonprofit, nonpartisan organization dedicated to revitalizing our federal government by inspiring a new generation to serve and by transforming the way government works. Under Mr. Stier's leadership, the Partnership has been widely praised as a first-class nonprofit organization and thought leader on federal workforce issues.

He has worked previously in all three branches of the federal government. In 1982, he served on the personal staff of Congressman Jim Leach. Mr. Stier clerked for Chief Judge James Oakes of the United States Court of Appeals for the Second Circuit in 1992 and clerked for Justice David Souter of the United States Supreme Court in 1994. Between these two positions, Mr. Stier served as Special Litigation Counsel to Assistant Attorney General Anne Bingaman at the Department of Justice.

In 1995, Mr. Stier joined the law firm of Williams & Connolly where he practiced primarily in the area of white collar defense.

Mr. Stier comes most recently from the Department of Housing and Urban Development, having served as the Deputy General Counsel for Litigation.

A graduate of Yale College and Stanford Law School, Mr. Stier is a member of the National Academy of Public Administration. He also serves on the Advisory Board of the Brookings Management and Leadership Initiative, National Advisory Board for Public Service at Harvard College, and Deloitte's GovLab Board of Governors.

Brooke Bebow Director Office of Inspector General U.S. Department of Homeland Security (Moderator)

Brooke has worked in the accounting and auditing fields for over 20 years, with 17 in the Inspector General community. He was an auditor for the Department of Justice Office of Inspector General, an audit supervisor with the Department of the Interior Office of Inspector General, and is currently a director with the Department of Homeland Security Office of Inspector General in Denver, Colorado.

David M. Fisher Vice President and Business Transformation Officer SRA International, Inc.

Mr. Fisher has more than 20 years of management experience, leading teams and organizations in both the private and public sector. Since May 2014, he has been serving the as Vice President, Business Transformation Officer at SRA International. He is responsible for identifying and implementing innovative solutions to enhance the efficiency and effectiveness of SRA operations.

Prior to his return to the private sector, Mr. Fisher spent nearly a decade in management and leadership positions in the Federal Government. Most recently, he spent a year as the Chief Risk Officer and Senior Advisor to the Commissioner at the Internal Revenue Service. He helped lead the IRS's response to Congressional inquiries into inappropriate criteria being used in making determinations in the tax-exempt organization, as well as standing up the first enterprise-wide risk management program in the history of the IRS.

Mr. Fisher joined the IRS after serving as the Chief Administrative Officer and Chief Financial Officer at the Government Accountability Office. At GAO, he was a member of the four-person Executive Committee, with specific responsibility over all internal business functions, including budget, financial management, human capital, learning center, information technology, publishing, facilities, security, the professional development program, and the Enterprise Resources Board.

Mr. Fisher's government career began at the Department of Defense, where he held several positions within the Office of the Secretary of Defense in the areas of business management, processes, systems, and acquisition. He served as the first permanent Director of the Business Transformation Agency (BTA), which was chartered to provide enterprise guidance to the business domains across the DoD, both in the Pentagon and across the Military Departments. BTA also served as the acquisition program manager for many of the Department's enterprise business systems.

Prior to his government career, Mr. Fisher spent nearly a decade in the field of management consulting. As a Managing Director with BearingPoint, he led some of the firm's largest business process reengineering efforts, many of which were coupled with large-scale enterprise system implementations. Mr. Fisher has consistently led organizations to enhance their business operations by challenging the status quo and identifying and implementing the means to achieve greater performance results.

Mr. Fisher graduated with Distinction from Stanford University in 1987. He received his Master's in Business Administration (MBA) from Santa Clara University in 1998, where he was the recipient of the Dean's Award for Academic Scholarship. In 2004, he published the book *Optimize Now (or else!): How to Leverage Processes and Information to Achieve Enterprise Optimization (and Avoid Enterprise Extinction)*.

Jeanette M. Franzel Board Member Public Company Accounting Oversight Board

Jeanette M. Franzel was appointed by the Securities and Exchange Commission as a member of the Public Company Accounting Oversight Board (PCAOB) in February 2012.

As Board member, Ms. Franzel advances the PCAOB's mission of overseeing the audits of public companies to protect investors and further the public interest through high quality, independent, and reliable audits. She oversees the Board's statutory oversight activities in the areas of registering public accounting firms; inspecting registered firms' audits and quality control; establishing auditing and related attestation, quality control, ethics, and independence standards; and investigating and disciplining registered firms and their associated persons for violations of laws, rules, or professional standards under the Board's jurisdiction.

During her tenure at the PCAOB, Ms. Franzel has distinguished herself as an outspoken Board member who spends considerable time and effort engaged in outreach with a wide range of stakeholders to communicate the importance of improving audit quality. Additionally, Ms. Franzel has been vocal about the CPA profession's need to attract, retain, and advance a diverse workforce, which is necessary to further strengthen the profession that must fulfill its trusted role in the securities markets.

Prior to joining the PCAOB, Ms. Franzel serving for nearly 23 years at the Government Accountability Office (GAO), ending her tenure as Managing Director overseeing all aspects of the organization's financial audit oversight of the U.S. federal government. During a decade in GAO's Senior Executive Service, she supervised audits for large complex agencies, as well as small programs with limited resources.

From 2008 through 2011, her team provided oversight of the U.S. government's efforts to help stabilize the financial markets and promote economic recovery. From 2003 to 2012, she oversaw the periodic updating and issuing of GAO's Government Auditing Standards ("The Yellow Book") which is used throughout the world. She also provided extensive policy and technical support to the International Organization of Supreme Audit Institutions, which develops auditing standards for national audit offices around the world.

In 2013, *Accounting Today* named Ms. Franzel as one of the "Top 100 Most Influential People." In 2011, she received the GAO's Distinguished Service Award and the AICPA's Outstanding CPA in Government Award. In 2010, she received the International Achievement Award from the Association of Government Accountants.

James Pelletier Director IIA's American Center for Government Auditing

Jim has more than 15 years of internal auditing experience in both the public and private sectors. Prior to becoming the Director for the American Center for Government Auditing, Jim served as City Auditor for the city of Palo Alto, CA and was the Chief of Audits for the County of San Diego. His diverse auditing experience also includes roles at the California State University System, PETCO Animals Supplies, Inc., State Street Corporation, and General Electric

Throughout his career in internal audit, Jim has remained an active volunteer in support of the profession. He served on The IIA's global Public Sector Committee and was the Second Vice President and Government Relations Chair for The IIA's San Diego Chapter. Additionally, Jim served as the Training Chair for the California County Audit Chiefs Association.

In 2008, while serving as a senior audit manager for the County of San Diego, Jim won The IIA's prestigious John B. Thurston Award for outstanding paper in the field of internal auditing for his article "Adding Risk Back Into the Audit Process." Through his leadership as the Chief of Audits for the County of San Diego, the county was awarded the National Association of Counties 2011 Achievement Award for Accountability & Transparency of ARRA Funds and the 2010 Achievement Award for the Management Control Initiative which also received Honorable Mention from the Government Finance Officers' Association's Award for Excellence in Government Finance.

Jackie Rowland Assistant City Auditor Office of the City Auditor Colorado Springs, Colorado (Moderator)

Jacqueline Rowland is the Assistant City Auditor for the City of Colorado Springs, Colorado. She has 20 years of diverse audit experience including public accounting, Fortune 500 and governmental auditing. Jacqueline's credentials include Certified Public Accountant (CPA), Certified Fraud Examiner (CFE), and Project Management Professional (PMP). She is an Executive Board member for the Colorado Springs Chapter of the Institute of Internal Auditors (IIA) and Mountain Plains Intergovernmental Audit Forum.

Hai "Gilbert" Tran Senior Policy Analyst Office of Federal Financial Management Office of Management and Budget

Gilbert Tran is a senior policy analyst with the Executive Office of the President, Office of Management and Budget (OMB), Office of Federal Financial Management. His main responsibilities are to develop and analyze policies and standards for OMB circulars on cost principles and audit requirements for federal programs, specifically Circular A-21, "Cost Principles for Educational Institutions," Circular A-87, "Cost Principles for State, Local and Indian Tribal Governments," Circular A-122, "Cost Principles for Non-Profit Organizations," and A-133, "Audits of States, Local Governments, and Non-Profit Organizations." Gilbert serves as the point of contact for all Federal agencies on the implementation and interpretation of these OMB Circulars.

Gilbert was part of the Council on Federal Assistance Reform (COFAR) responsible for the review and development of grant requirement policies published as the "Uniform Guidance" on December 26, 2013. The Uniform Guidance combines all the OMB grant circulars and grant requirements in one single document and location in title 2 CFR Part 200.

His past experience in grant management includes:

- Three years with the Department of Health and Human Services, Division of Cost Allocation as a senior cost negotiator and manager of the State and Local Government Branch in Washington, D.C.
- Eight years as manager with KPMG Peat Marwick Grant Management Services in Washington, D.C.
- Four years with Georgetown University as a senior financial officer, Office of Sponsored Programs.

Gilbert received a Bachelor of Science degree in Accounting from George Mason University, Virginia. He is a Certified Public Accountant and a member of the American Institute of Certified Public Accountant. He chaired the Multicultural Participation Committee for the U.S. Tennis Association (Mid–Atlantic Section).

Dennis J. Gallagher City Auditor City and County of Denver

Dennis Gallagher was born in Denver, Colorado. He is the son of Denver natives Ellen Flaherty Gallagher and Bill Gallagher, a Denver Firefighter. Dennis attended schools in Denver, receiving his Bachelor of Arts degree in English Literature, with a minor in Latin and Greek, from Regis College in Denver. Dennis then earned his Master of Arts degree from Catholic University in Washington, D.C. in Speech and Communication. He has been a professor of Speech, Latin, Greek, and Media at Regis University since 1967.

Dennis was first elected to the Colorado House of Representatives in 1970. He served two terms (four years), followed by five terms (20 years) in the State Senate. For 16 of those years he served on the Colorado State Legislative Audit Committee. He was elected its chairman on three different occasions. In 1982, he sponsored the "Gallagher Amendment" to the Colorado State Constitution. This amendment stabilized the residential property share of the statewide property tax base. The Gallagher Amendment has saved residential tax payers more than \$11 billion in taxes since its inception in the early 1980s. After leaving the legislature, he was elected to the Denver City Council serving for two terms (eight years). In 2003, Dennis ran for Denver City Auditor and was elected. The people of Denver re-elected him in 2007 and again for a third term in 2011.

After his initial election as Auditor, Dennis undertook a major reorganization of the Auditor's office, streamlining it and reducing it from a cumbersome five divisions to a more efficient three divisions. Dennis helped draft and supported Denver's charter change to remove payroll and accounting from the Auditor's Office and transfer it to a newly created Chief Financial Officer in the administration. Part of the charter change was the creation of a new independent Audit Committee, which he now chairs, as well as an expanded and more robust performance audit function for the Denver Auditor's Office.

In May 2008, the Association of Government Accountants of Denver gave Dennis the Community Leadership Award for his work in establishing an independent audit committee at the city and asking for the highest in ethical standards. Dennis has cochaired the Mountain Plains Intergovernmental Audit Forum. The Denver Auditor's Office, under Dennis's leadership, received prestigious Knighton Award from the Association of Local Government Auditors in both 2012 and 2013.

Dennis is planning on retiring after he finishes this third term as Denver Auditor in 2015. At that point, Dennis will have served the citizens of Denver and Colorado for a total of forty-five years of public service.

Susan Quinlan Assistant Director, Manager Denver Field Office U.S. Government Accountability Office (Moderator)

Ms. Quinlan currently serves as the Manager of the Denver Field Office, one of the U.S. Government Accountability Office's (GAO) 11 field offices. GAO, a legislative branch agency, assists the Congress by responding to requests for reviews of major federal programs and policies, assessing how well they are working and advising on what needs to be improved. In her role as Field Office Manager, Ms. Quinlan oversees activities of a field office of approximately 70 people and is responsible for strategic planning and communication efforts across the field offices. Prior to her current position, which she began in August 2010, Ms. Quinlan served as an Assistant Director in GAO's headquarters. In this position, she managed multiple engagements cutting across many topics. In the area of homeland security, she was responsible for topics such critical infrastructure protection, homeland security information sharing, maritime domain awareness, and border security. Ms. Quinlan also managed engagements in the areas of housing and community development, and small business administration. In addition, Ms. Quinlan was selected and served a three-year rotational assignment as Special Assistant to GAO's Controller where she assisted in oversight of GAO's budget, financial management, security, and facilities. Ms. Quinlan has over 30 years of experience at GAO and has received numerous awards for her work. She holds a B.A. in Political Science from George Mason University.