## SUSTAINABLE STAFFING

Jason Hadavi City of Austin



**BECRUITMENT** & SELECTION APPLICATION OFF-BOARDING ONBOARDING FROM APPLICATION то SUCCESSION & TALENT PLANNING PRINCEL RETIREMENT TRAINING & DEVELOPMENT BENEFITS & COMPENSATION PERFORMANCE & RECOGNITION



Image: Stanford University, Cardinal At Work Manager Toolkit

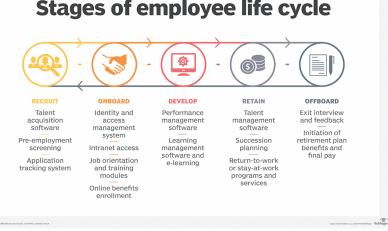
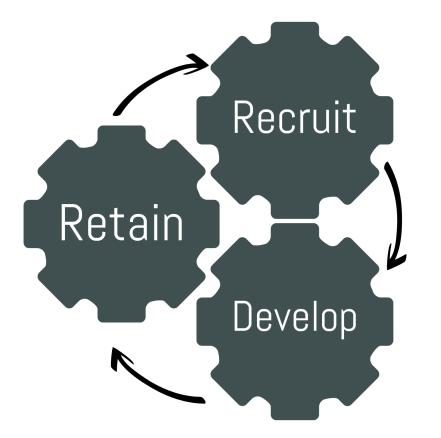
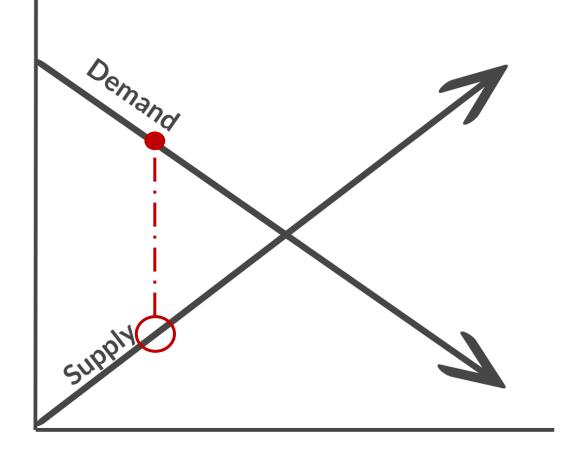


Image: Willory Staffing and Consulting for HR and Payroll

Image: TechTarget

#### **Stages of employee life cycle**





# RECRUIT

## There's Strength in Numbers

#### RECRUIT





Select Topics That Matter



Perform Quality Work



Use Resources Efficiently



**Be A Place People Want To Work** 

#### RECRUIT

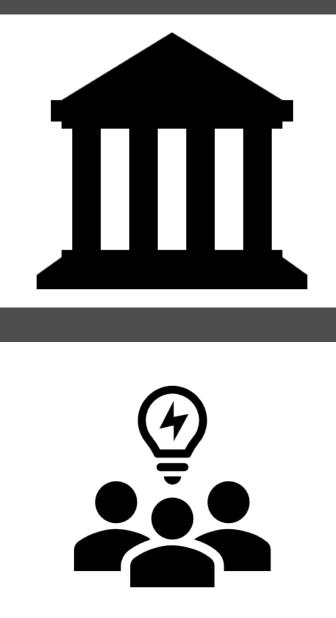
#### HIRE FOR CHARACTER

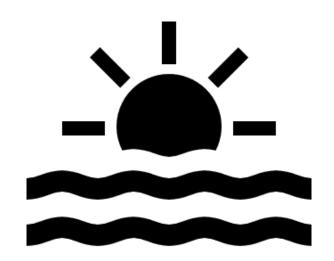
#### TRAIN FOR COMPETENCE

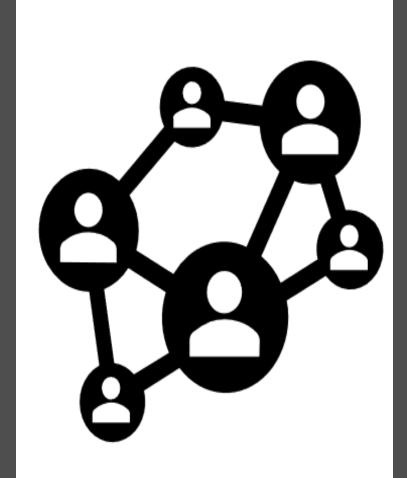




#### HIRE FOR CHARACTER









## PEER PRACTICES

# Play to Your Strengths

RECRUIT

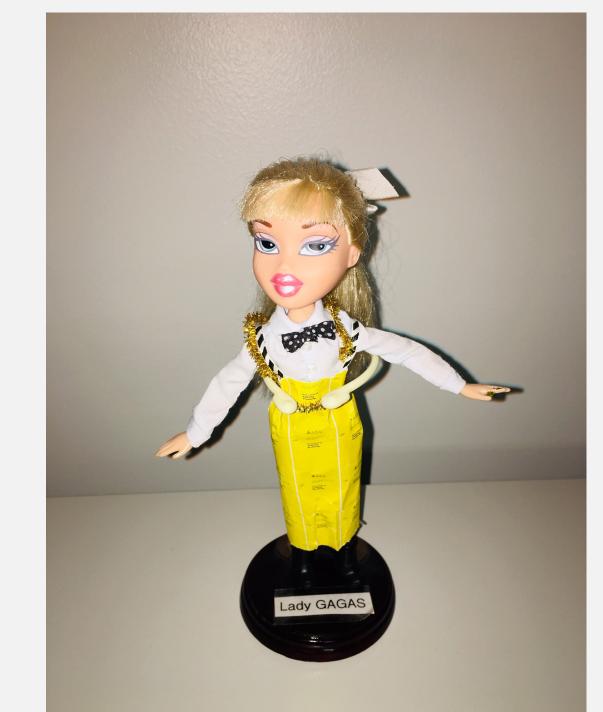


#### DEVELOP

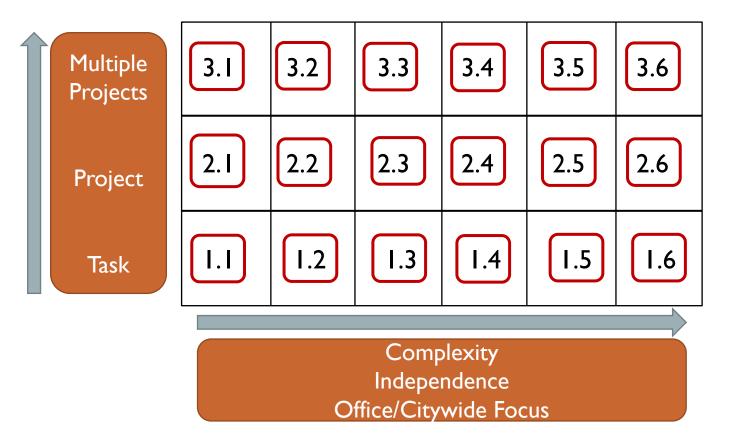
GROWING OR GOING

#### DEVELOP

## OCA ACADEMY



#### DEVELOP



#### Empower



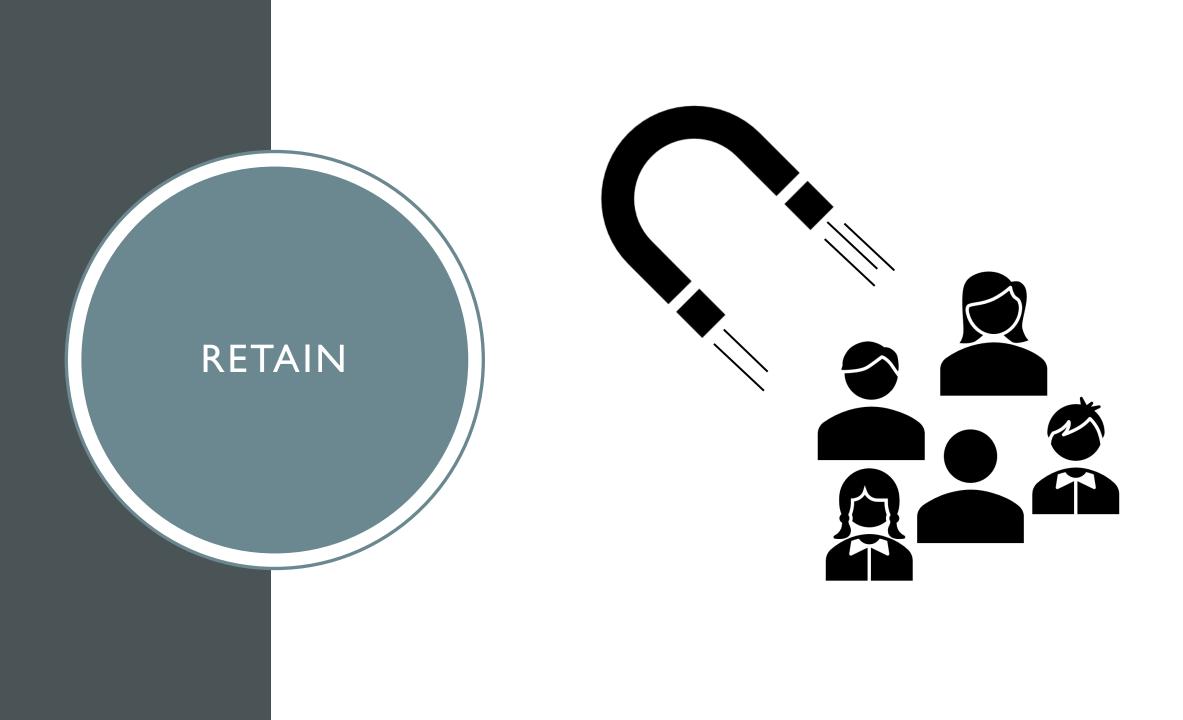
#### DEVELOP

#### Feedback



## PEER PRACTICES

### DEVELOP



Adequacy of Resources All Employees Valued Basic Trust

20 Benefits

**Computer Info Systems** 

Ethics

Feeling Like Efforts Count

Feeling Like Opinions Count

Having a Career With Org

Job Meets Expectations

Knowledge of Issues Impacting Org Knowledge of How Work Impacts Others Open and Honest Communication **Opportunities to Give Feedback** Participation in Goal Setting Pay 16 Safety of Employees Sense of Pride Supervisor Recognition Workplace Maintenance

- **14** Adequacy of Resources
- 5 All Employees Valued
- 8 Basic Trust
- 20 Benefits
- 18 Computer Info Systems
- 13 Ethics
- 4 Feeling Like Efforts Count
- 7 Feeling Like Opinions Count
- 2 Having a Career With Org
- I Job Meets Expectations

- 19 Knowledge of Issues Impacting Org
- 17 Knowledge of How Work Impacts Others
- 6 Open and Honest Communication
- **10** Opportunities to Give Feedback
- **9** Participation in Goal Setting
- l6 Pay
- **15** Safety of Employees
- 3 Sense of Pride
- **II** Supervisor Recognition
- **12** Workplace Maintenance

I) Job Meets Expectations

2) Having a Career with the Organization

3) Sense of Pride

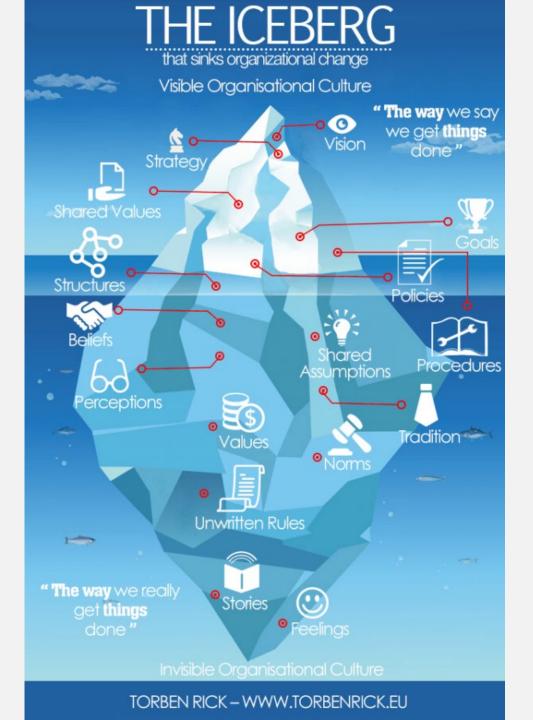
4) Feeling Like Efforts Count

5) All Employees Valued

Multiple Projects	3.1	3.2	3.3	3.4	3.5	3.6	
Project	2.1	2.2	2.3	2.4	2.5	2.6	
Task	1.1	1.2	1.3	I.4	1.5	I.6	
	Complexity						

Complexity Independence Office/Citywide Focus

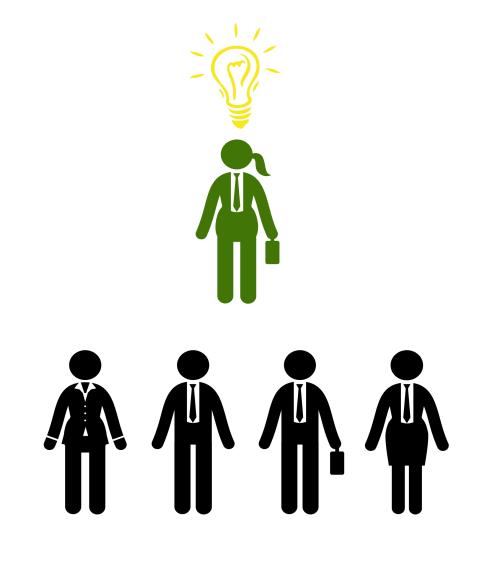






## Culture Eats Strategy for Breakfast

Inspirational Leader



# PEER PRACTICES

## SUSTAINABLE STAFFING

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