

2014-2020 NIAF Strategic Plan

National Intergovernmental Audit Forum
November 20, 2013

Patricia Dalton, Chief Operating Officer
U.S. Government Accountability Office

Gary Blackmer, Director
Oregon Audits Division

2014-2020 NIAF Strategic Plan

Task Force Members

- Patricia Dalton, U.S. Government Accountability Office (Co-Chair)
- Gary Blackmer, Oregon Audits Division (Co-Chair)
- Brett Baker, The National Science Foundation
- John Carlson, City and County of Denver, Colorado
- Melanie Chesney, Arizona
- Kathleen Davies, Delaware
- Mike Eglinski, Lawrence, Kansas
- Brian Estes, King County, Washington
- Suzanne Flynn, Portland Metro, Oregon
- Jerry Heer, Milwaukee County, Wisconsin
- Warren Hersh, New Jersey Transit Authority

2014-2020 NIAF Strategic Plan

Task Force Members, Continued

- Elaine Howle, California
- Eduardo Luna, San Diego, California
- Brian Miller, U.S. General Services Administration
- Amanda Noble, Atlanta, Georgia
- James Nobles, Minnesota
- Stacey Pickering, Mississippi
- Sharon Russell, Alabama
- Radford Snelding, Las Vegas, Nevada
- Hubert Sparks, Appalachian Regional Commission
- Corrie Stokes, Austin, Texas
- Pam Weipert, Oakland County, Michigan
- Kenneth Woodland, Massachusetts

2014-2020 NIAF Strategic Plan Project Team

- Cheryl Clark, U.S. Government Accountability Office
- Heather Keister, U.S. Government Accountability Office
- Shanda Miller, Oregon Audits Division

2014-2020 NIAF Strategic Plan

Overview of Process

- Four Task Force meetings
 - March 27, 2013
 - August 5, 2013
 - September 18, 2013
 - November 12, 2013
- Two Series of Subgroups
 - Three goal subgroups
 - Four trend subgroups
- Subgroup meetings and revisions
- Consolidation and review of the drafts

2014-2020 NIAF Strategic Plan

Task Force Focus Areas

- The previous strategic plan provided a good starting point
- The updated plan continues to include goals, objectives, strategies, and performance measures
- The updated plan continues to have themes, but these were renamed as trends
- The three strategic goals largely remained the same, but revisions were made to update the content of the goals

2014-2020 NIAF Strategic Plan

Task Force Focus Areas Continued

- NIAF's Role: A focus on government auditing where auditors from all levels of government can get together and build relationships.
- Coordination: Opportunities for coordination with other auditing associations and with regional forums.
- Resource availability: Leveraging resources and utilizing technology
- Performance auditing: Increased emphasis on performance auditing

Overview of 2014-2020 Strategic Plan Trends

- Fiscal Sustainability
- Security
- Governance and Interdependence
- Effective Accountability
- Technology
- Environment and Energy
- Human Capital

Overview of 2014-2020 Strategic Plan Trends

Key elements:

- The number of trends remained at seven
- Trends were renamed
 - e.g. Fiscal Sustainability replaced Fiscal Constraints
- Trends were combined
 - e.g. Governance & Interdependence
- New trends were created
 - e.g. Effective Accountability, Environment & Energy
- Trends were rolled into other trends
 - e.g. Quality of Life was rolled into the new Effective Accountability trend

2014-2020 vs. 2005-2010 Trends

2014-2020	2005-2010
Fiscal Sustainability	Fiscal Constraints
Security	Homeland Security
Governance and Interdependence	Governance
	Interdependence
Effective Accountability	
Technology	Technology
Environment and Energy	
Human Capital	Human Capital
	Quality of Life

Overview of 2014-2020 Strategic Plan

Goal 1: Foster networking, dialogue, and coordination on current and emerging issues of common interest within the accountability community

Key elements:

- Changed the concept of collaboration to coordination
- Emphasis on communication with members and coordination with other audit associations

Overview of 2014-2020 Strategic Plan

Goal 2: To provide an exchange of information and resources that enhances operational and professional aspects of audit organizations

Key elements:

- Mainly updated and refreshed the language
- Included more emphasis on performance auditing
- The role of the NIAF in keeping members informed

Overview of 2014-2020 Strategic Plan

Goal 3: Improve the National Forum's outreach, management, and impact to assist members in transforming government operations and government auditing

Key elements:

- A focus on opportunities to build partnerships and increased coordination and leveraging of resources with other groups
- A focus on providing service to NIAF members

Overview of 2014-2020 Strategic Plan Performance Measures

Key elements:

- Performance measures were linked to the objectives and strategies
- Performance measures were selected based on being implementable and measurable

2014-2020 Strategic Plan

Next Steps

- Comment Period - now until May 20, 2014
- The draft is available at <http://www.auditforum.org/>
- Please send comments to NIAFstrategicplan@gao.gov
- Strategic plan to be adopted at the 19th Biennial Forum of Government Auditors in August 2014