

# Shaping the Future of Government Auditing Joint Meeting

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## **Cybersecurity Challenges Facing the Nation and How Auditors Can Help**

*August 13, 2019*

## Agenda

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- GAO, ITC and IT Auditing
- Challenges Facing the Nation
- How Auditors Can Help
- Questions and Answers

## Professional Me

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### Vijay D'Souza

Director, Information Technology and  
Cybersecurity Team

Prior experience

- Data analytics
- Health Care auditing
- Technical writing



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Introduction and Background

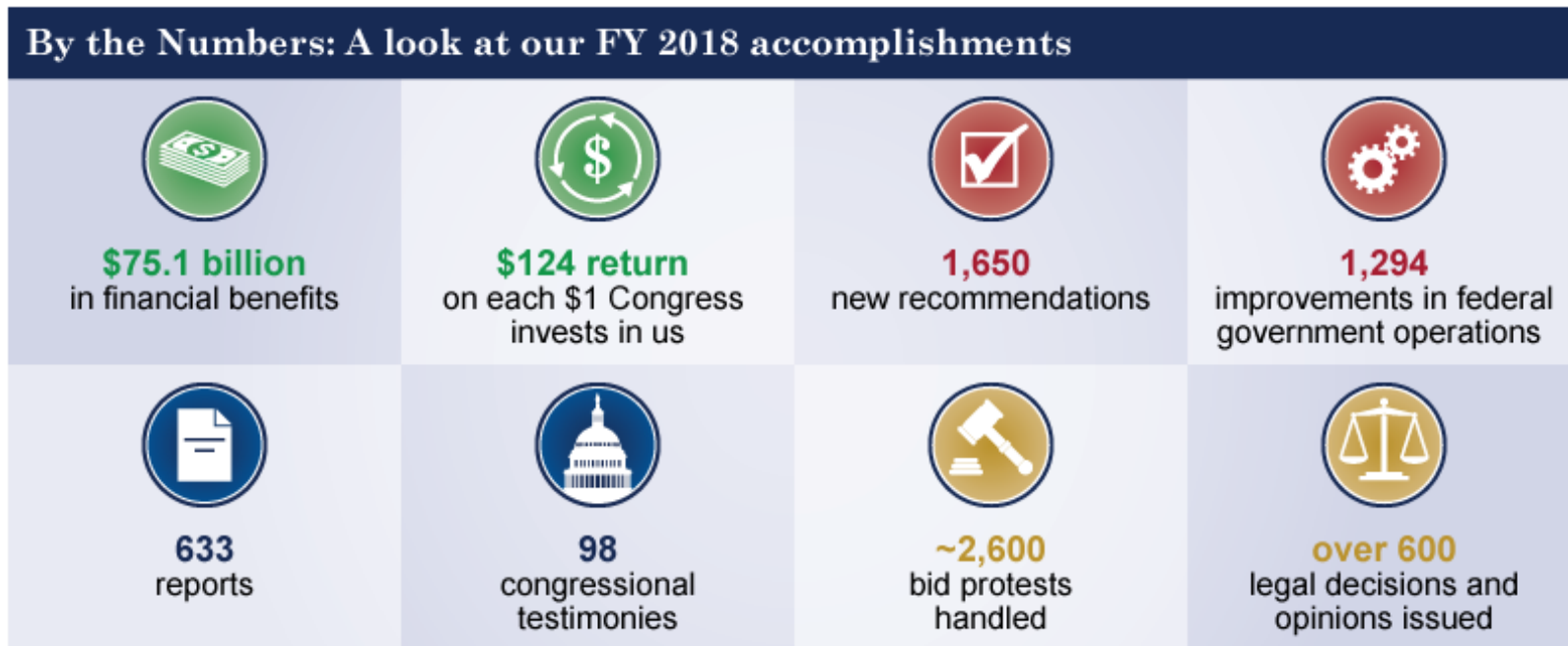
## Who Is GAO

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- Serve Congress
- Oversight Mission
- Nonpartisan Source of Objective Information

## Introduction and Background

# Key Stats



Source: GAO. | [www.gao.gov](http://www.gao.gov)

## Introduction and Background

# GAO's Cybersecurity High Risk Area



Introduced in 1997

### Major challenges

**Establishing a comprehensive cybersecurity strategy and performing effective oversight**

**Securing federal systems and information**

**Protecting cyber critical infrastructure**

**Protecting privacy and sensitive data**

### Critical actions needed

Develop and execute a more comprehensive federal strategy for national cybersecurity and global cyberspace.

Mitigate global supply chain risks (e.g., installation of malicious software or hardware).

Address cybersecurity workforce management challenges.

Ensure the security of emerging technologies (e.g., artificial intelligence and Internet of Things).

Improve implementation of government-wide cybersecurity initiatives.

Address weaknesses in federal agency information security programs.

Enhance the federal response to cyber incidents.

Strengthen the federal role in protecting the cybersecurity of critical infrastructure (e.g., electricity grid and telecommunications networks).

Improve federal efforts to protect privacy and sensitive data.

Appropriately limit the collection and use of personal information and ensure that it is obtained with appropriate knowledge or consent.

Source: GAO analysis. | GAO-18-622

## Major challenges

## Critical actions needed

### Establishing a comprehensive cybersecurity strategy and performing effective oversight



Develop and execute a more comprehensive federal strategy for national cybersecurity and global cyberspace.



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### Securing federal systems and information



Improve implementation of government-wide cybersecurity initiatives.



Address weaknesses in federal agency information security programs.



Enhance the federal response to cyber incidents.

### Protecting cyber critical infrastructure



Strengthen the federal role in protecting the cybersecurity of critical infrastructure (e.g., electricity grid and telecommunications networks).

### Protecting privacy and sensitive data



Improve federal efforts to protect privacy and sensitive data.



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## Recent Changes

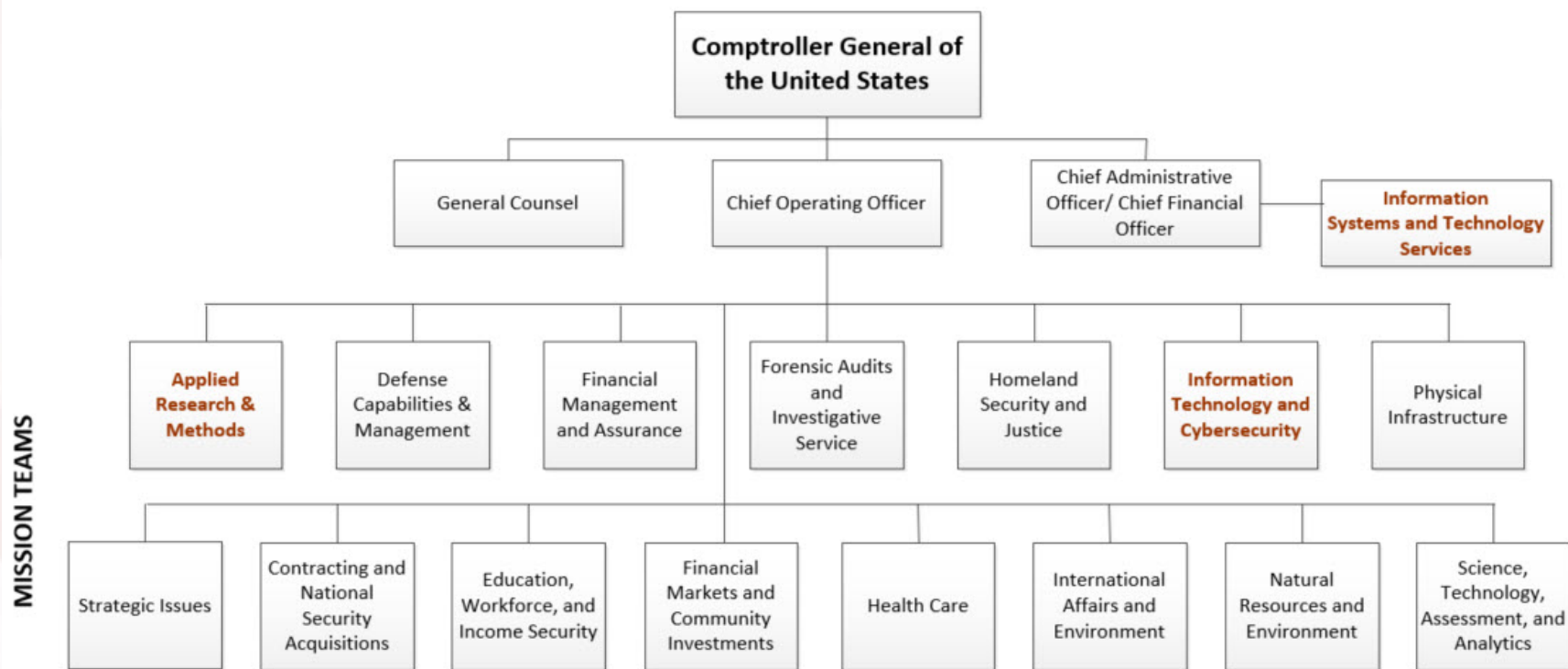
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- Recent reorganization to emphasize science and technology
- Emphasis on cybersecurity
- Increased matrixing because of interconnected nature of cyber issues

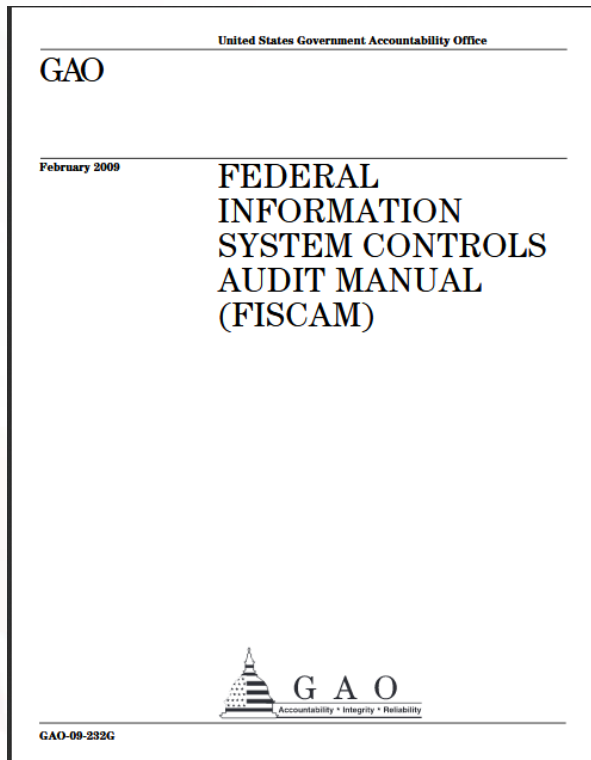


# Introduction & Background

## Organization



# Federal Information System Controls Audit Manual



GAO's methodology for auditing information system controls in federal and other government entities.

## Recent and Ongoing Work

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- Train Control
- Cybersecurity Risk Management
- VA Electronic Health Records
- 2020 Census
- IRS Financial Systems
- Legacy System Costs
- Election Security
- IPv4 to IPv6 transition
- Medicaid IT System Spending

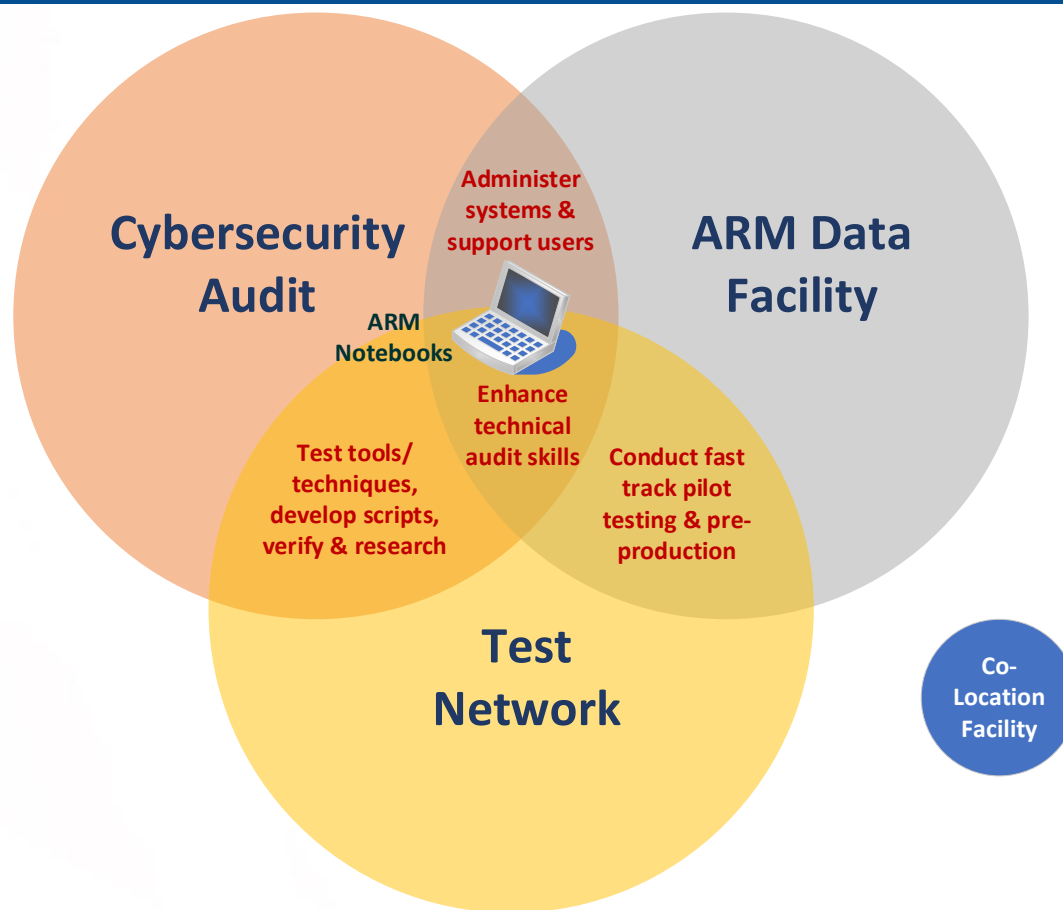
## Information Technology & Cybersecurity (ITC)

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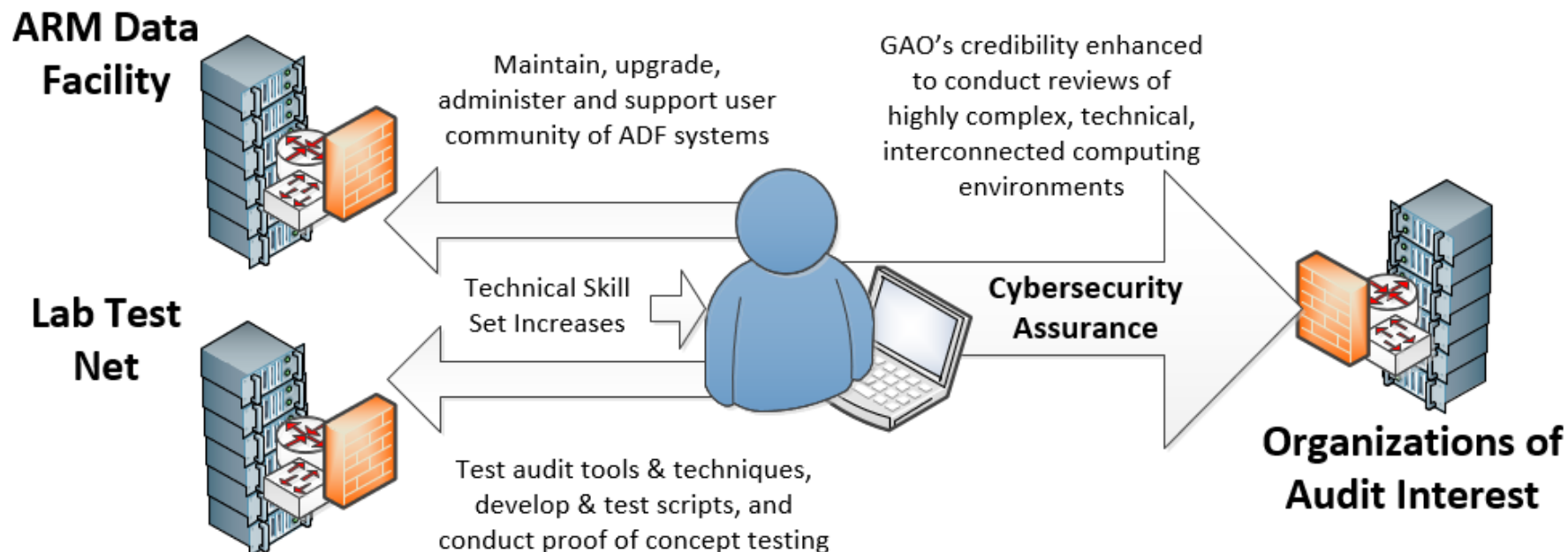
- GAO created the e-Security Lab in 1997 to provide a responsive in-house technical capability to conduct cybersecurity assurance audits
- Beginning in FY2020, the Lab will become part of the ITC team and be known as the Center for Enhanced Security and Computing (CESC)

## Introduction and Background

# CESC (formerly known as the e-Security Lab)



# Creating Mission Synergy



# Challenges Facing the Nation

# Challenges Facing the Nation

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## **Problem Statement:**

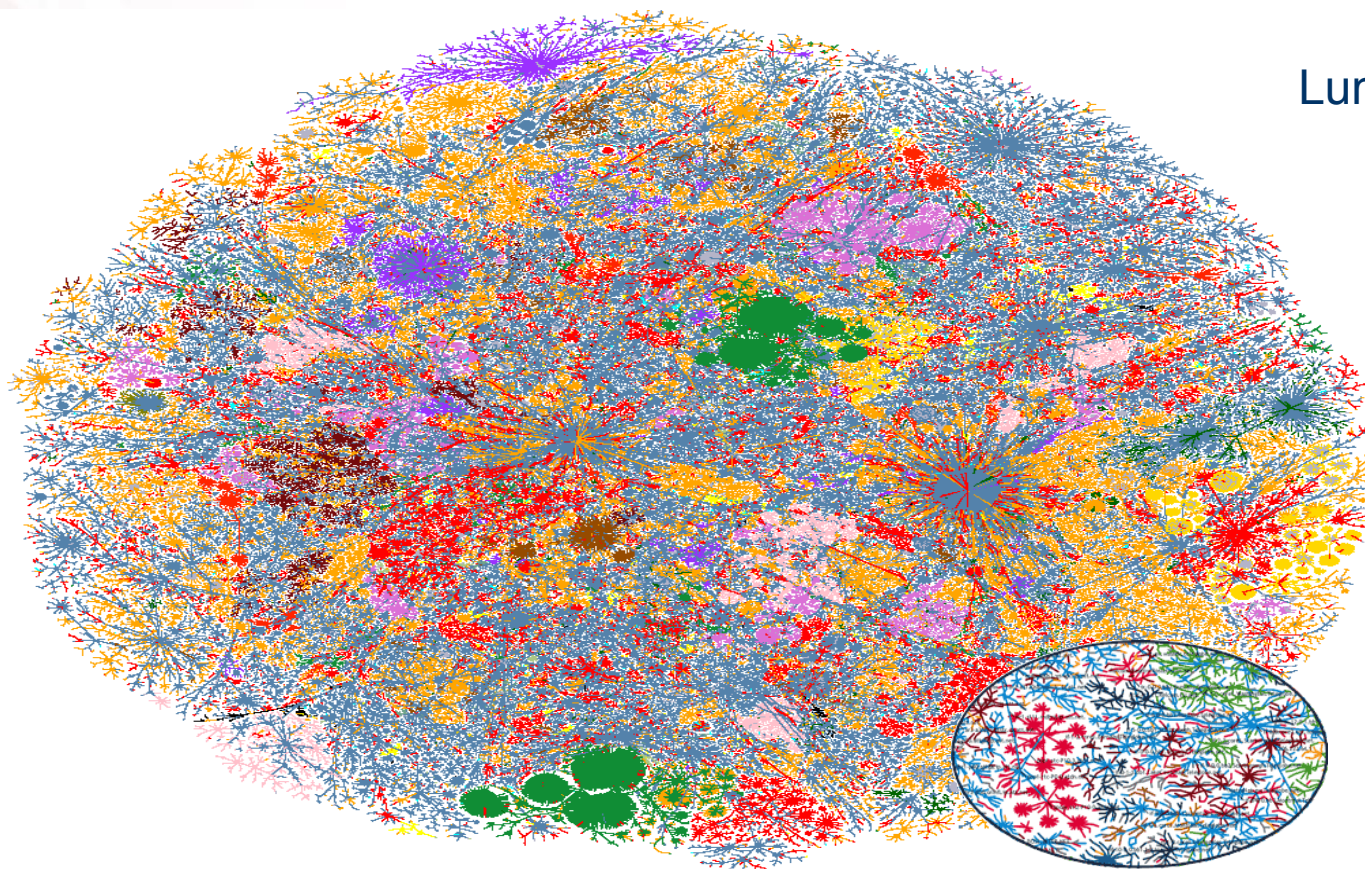
How do we secure everything, from everyone, all the time, whereas ... an adversary only has to get it right once.

(paraphrasing Tony Sager, formerly of NSA)



## Challenges Facing the Nation

# Internet Map



Lumeta Corporation's  
Internet Map

Patent(s) Pending & Copyright  
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## IT Audit – Skills Gap

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- Understanding networks and information systems that are becoming more complex, diverse & interconnected
- Staying current with evolving technologies



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Challenges Facing the Nation

## IT Audit – Skills Gap

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- Internet of Things
- Cloud Computing
- Blockchain Technology
- Supply Chain
- Artificial Intelligence
- Etc ...



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## Challenges Facing the Nation

# IT Audit - Methodology

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Traditional types of IT audits not as effective in new computing environments, i.e., limited scope reviews, use of compliance checklists, vulnerability scanning, and penetration testing.

## Challenges Facing the Nation

# IT Audit - Resources

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- Test networks, commercial tools and specialized training can be costly
- Recruiting, maintaining and retaining an effective IT audit work force

# Building & Retaining Skilled Staff



# **How Auditors Can Help**

# Understanding Risks

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What are we securing

... from whom  
.... for how long  
..., and at what cost

(paraphrasing Keith Rhodes, formerly of GAO)



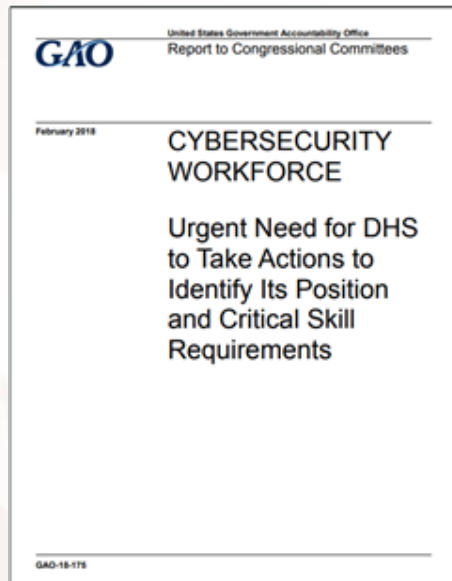
## Matrix Management (examples)

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- GAO performs or oversees annual financial audits for several financially oriented federal agencies
- Combination of financial auditors, IT auditors, and issue area experts

# Matrix Management (examples)



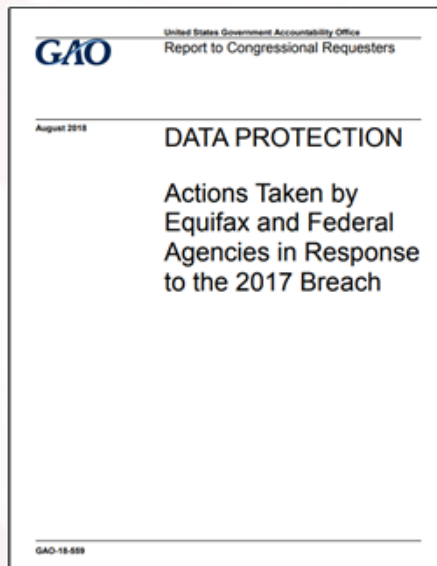
- Tracking and categorization of cybersecurity roles in federal govt
- IT specialists brought cybersecurity knowledge
- Non-IT specialists brought knowledge of surveys, personnel rules and data, and human capital issues

# Matrix Management (examples)



- How were funds being overseen to develop health insurance marketplaces?
- IT knowledge of system development and management processes
- Health care knowledge of insurance rules/regs
- State auditor knowledge of state-specific issues

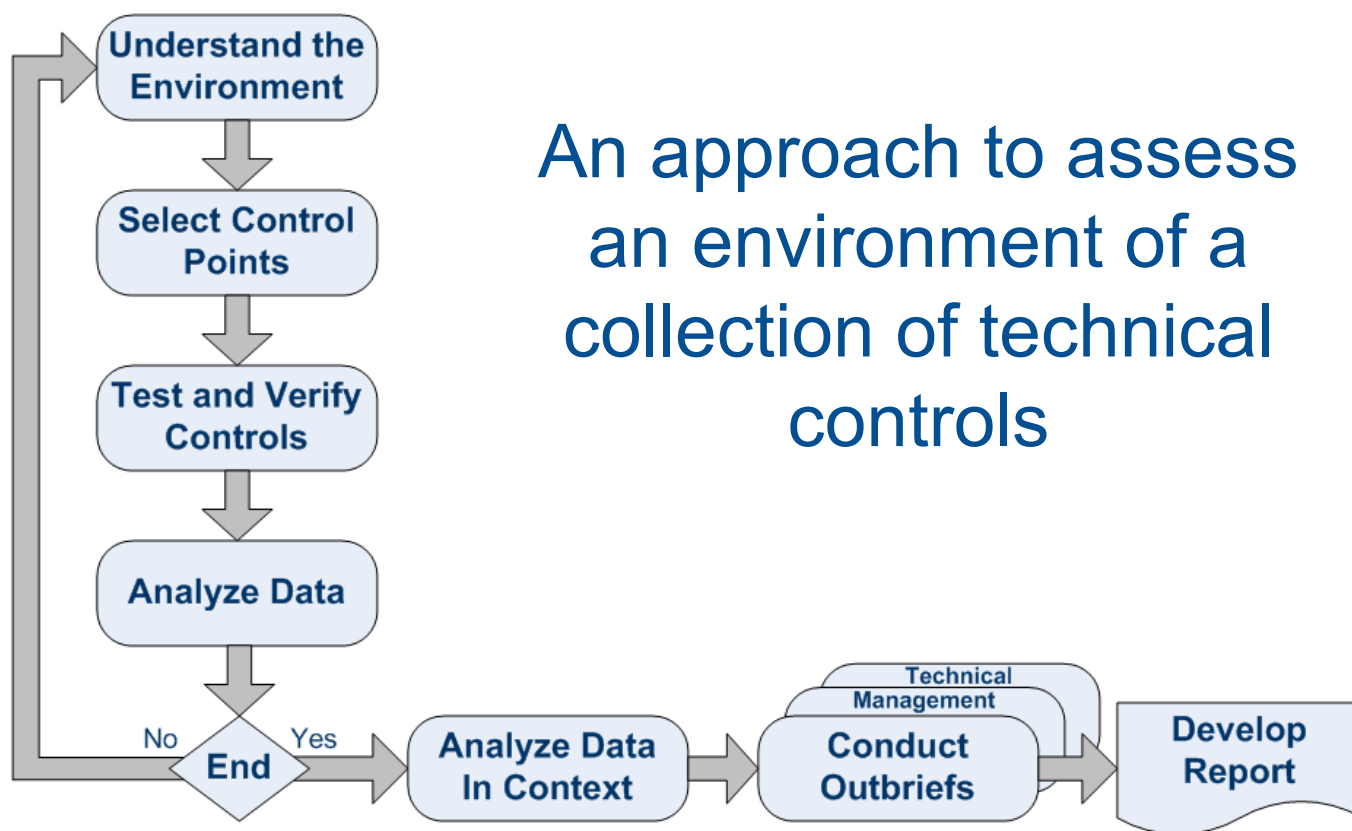
# Matrix Management (examples)



- Causes of data breach
- Impact on consumers and federal agencies
- IT specialists provided knowledge of cybersecurity issues related to data breach
- Non-IT specialists provided knowledge of federal agencies, consumer protection laws and financial markets

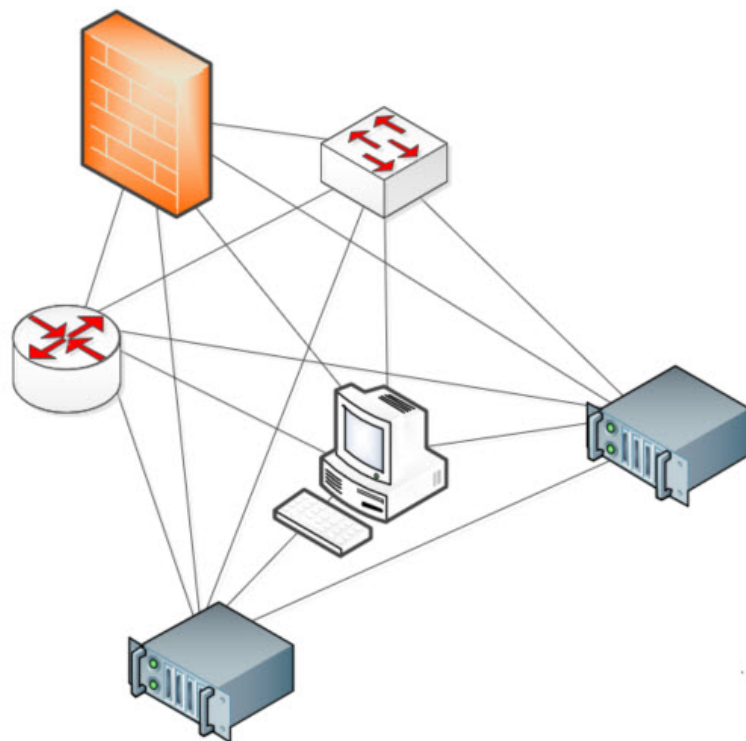
# Thinking about IT Auditing

# A Holistic Iterative Approach



# Understanding Trust and Dependencies

## Interconnectivity – Internal & External

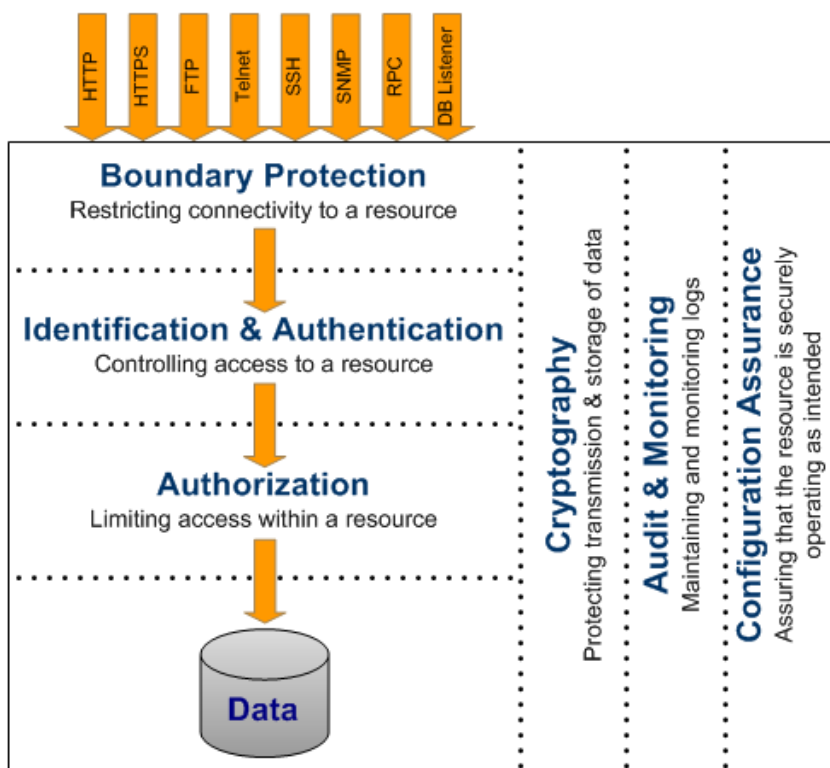


## Privilege Accounts

Operating System  
Active Directory  
Firewall / Network  
Domain Name Server  
Web Server  
Host Firewall  
Anti-Virus / Malware  
eMail  
Database  
Applications  
Local  
Etc ...

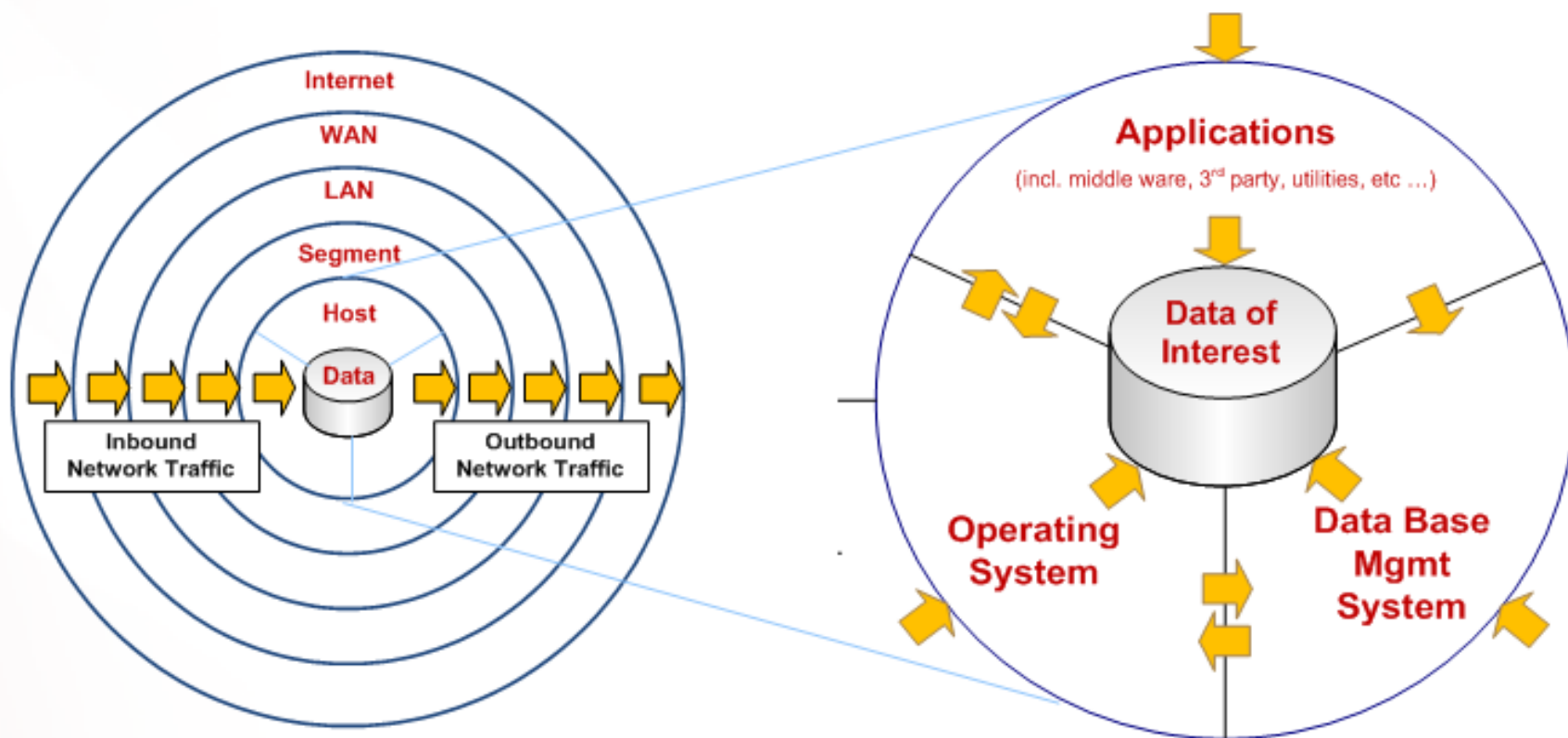
# Follow the Wire (things to consider)

## Common Access Methods



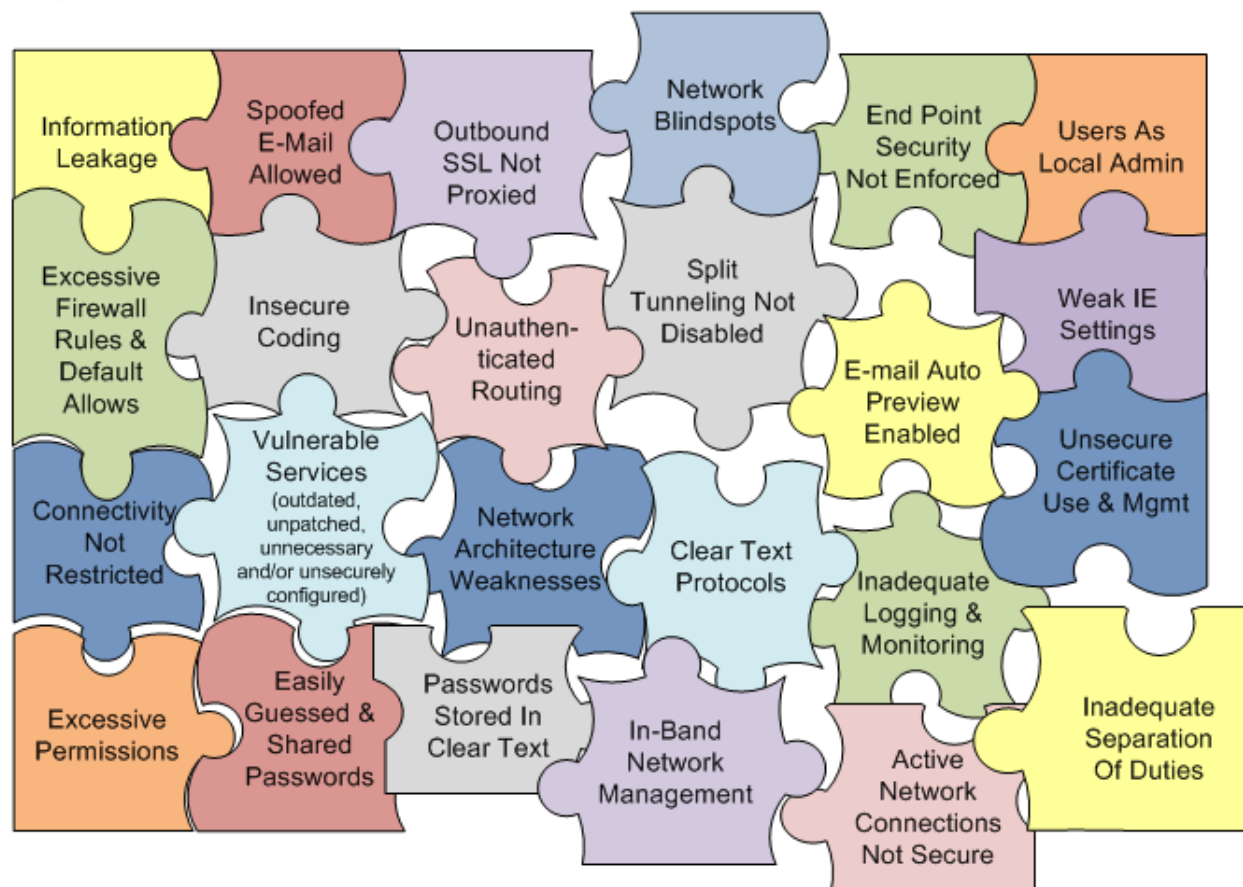


# Controlling Access



How Can IT Auditors Help

# Analyze Results in Context



## In Closing

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When auditing an environment of physical and virtual, diverse and interconnected controls, the answer is not always binary or easy. Consider:

- It depends
- So what
- Not all bad passwords equal in terms of effect
- It's all about context, context, context
- Adding value



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Information Technology and Cybersecurity

# Questions and Answers

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**Director, ITC**

Vijay D'Souza, [DsouzaV@gao.gov](mailto:DsouzaV@gao.gov)

## Results in the News

**Bloomberg** ▼  
Technology

### Cybersecurity Flaws at FDA Put Health Data at Risk, GAO Says

by **Katherine Doherty**

September 29, 2016, 5:16 PM EDT

- 87 weaknesses in FDA's systems include lack of firewalls
- Agency needs a complete risk assessment, report says

Computer systems at the U.S. Food and Drug Administration are riddled with weaknesses that make confidential, personal health information vulnerable to potential hackers, a government watchdog said.